



# PRELIMINARY FINANCIAL STATEMENTS



A COMMUNITY OF POSSIBILITIES

# PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **November 30, 2023**

Issue Date: **December 7, 2023**

*(Unaudited and Subject to Review)*

## **OPPORTUNITY HOME SAN ANTONIO COMBINED**

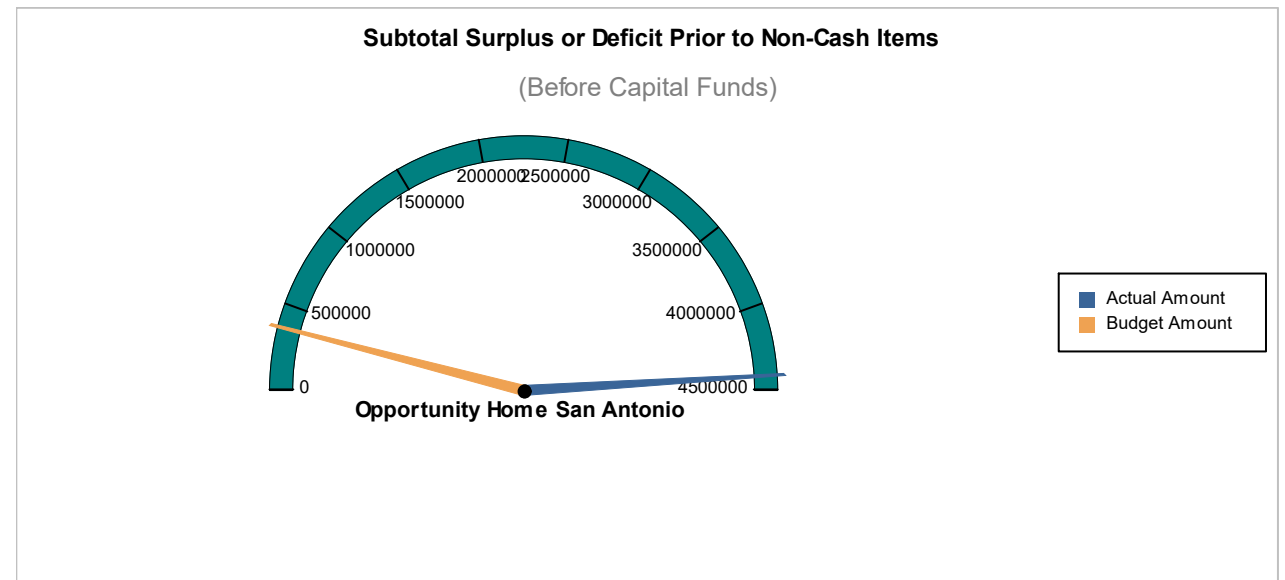
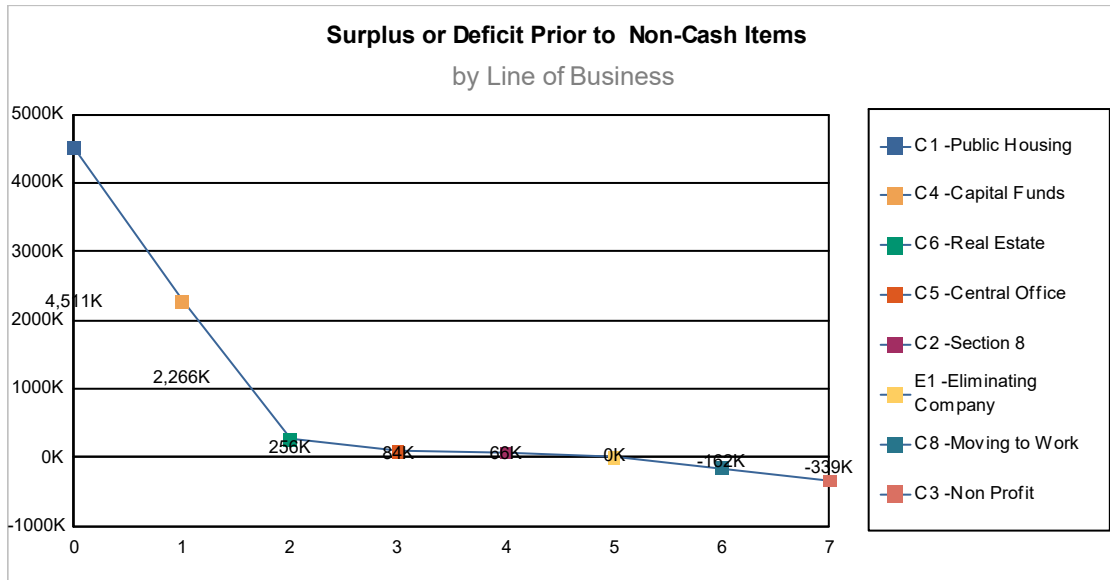
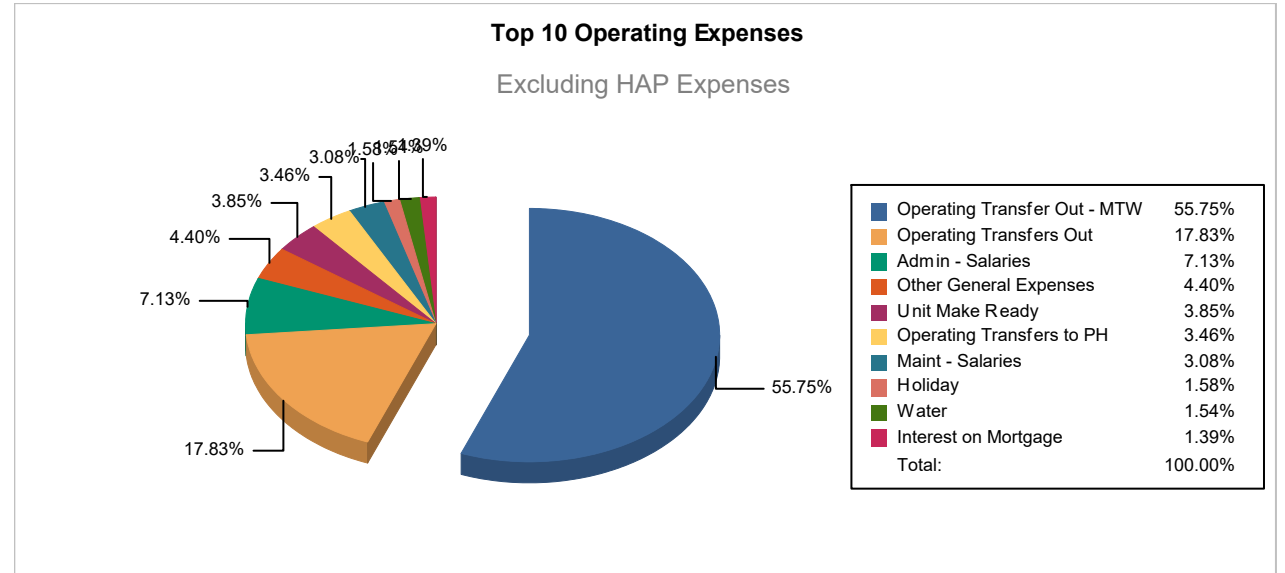
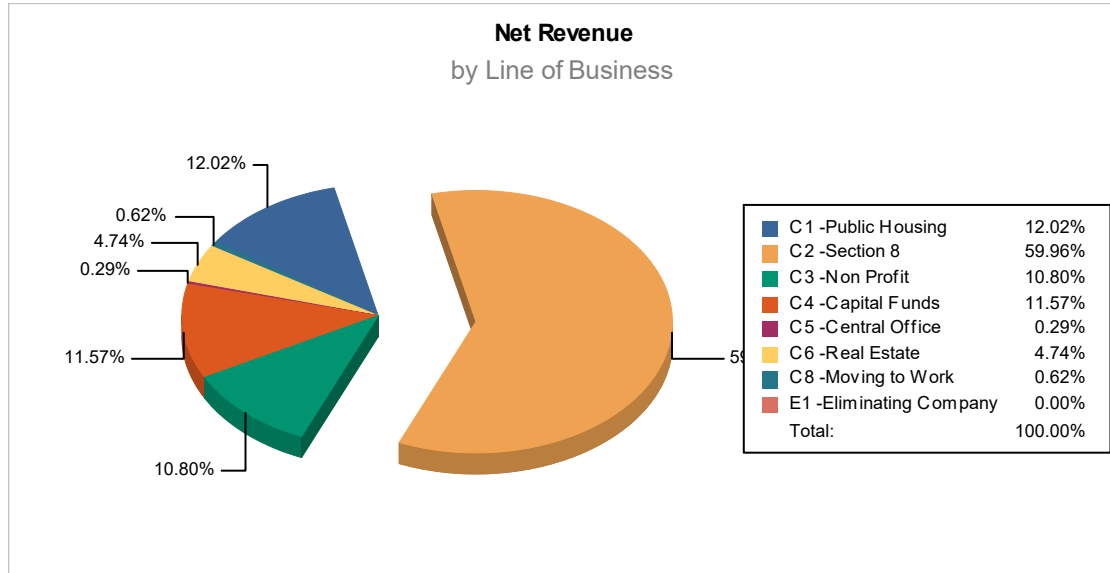
1. Summarized Combined Income Statement | Current Month
2. Summarized Combined Income Statement | Year-To-Date
3. Summarized Combined Balance Sheet



**Opportunity Home San Antonio**  
**Combined Income Statement - Current Month**  
**Period Ending November 30, 2023**  
**Actual Amounts Vs. Approved Budget Comparison**

GJdelIncomeStatementByResponsibility  
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Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
<b>Revenue</b>																				
Rental Revenue	1,096,870	1,034,325			2,815,305	3,645,122							3,912,175	4,679,447					3,912,175	4,679,447
Bad Debt, Net of Collections	(131,801)	(29,179)			(192,431)	(212,034)							(324,232)	(241,213)					(324,232)	(241,213)
Other Tenant Revenue	18,190	15,828			100,954	124,683							119,144	140,511					119,144	140,511
Grants	2,484,887	2,631,380	1,109,250	1,017,315	382,243	317,482					197,785	151,033	4,174,164	4,117,210	3,351,274	1,677,457	(49,801)	(24,518)	7,475,637	5,770,148
HAP Revenue			16,256,351	10,573,797									16,256,351	10,573,797					16,256,351	10,573,797
Miscellaneous Revenue	15,270	28,290	3,436	442	23,416	19,171	1,372,192	316,056	83,321	132,898	(17,195)	30,360	1,480,440	527,217			(88,879)	(107,795)	1,391,561	419,422
<b>Net Revenue</b>	<b>3,483,415</b>	<b>3,680,644</b>	<b>17,369,037</b>	<b>11,591,554</b>	<b>3,129,488</b>	<b>3,894,423</b>	<b>1,372,192</b>	<b>316,056</b>	<b>83,321</b>	<b>132,898</b>	<b>180,590</b>	<b>181,393</b>	<b>25,618,042</b>	<b>19,796,969</b>	<b>3,351,274</b>	<b>1,677,457</b>	<b>(138,680)</b>	<b>(132,314)</b>	<b>28,830,635</b>	<b>21,342,112</b>
<b>Operating Expense</b>																				
Salaries and Benefits	1,573,466	1,307,490	705,016	599,187	904,201	917,967	226,089	240,738	1,017,673	1,133,897	294,852	280,580	4,721,298	4,479,859					4,721,298	4,479,859
Supplies and Materials	360,864	226,226		8	330,518	149,138			196	1,966		417	691,579	377,755					691,579	377,755
Fleet Costs	20,081	19,456	2,014	3,034	5,960	4,694	431	667	2,876	4,192		661	31,362	32,704					31,362	32,704
Outside Services	1,351,263	833,042	(3,678)	48	1,024,870	557,401	6,139	9,093	13,218	33,175			2,391,812	1,432,759	108,209	12,500			2,500,021	1,445,259
Utilities	509,707	515,161			386,104	388,441	133	216	10,584	13,458			906,527	917,276					906,527	917,276
Protective Services	152,546	73,411	120	364	114,022	59,314		1,000	12,873	9,691		225	279,562	144,005					279,562	144,005
Insurance	16,679	151,859	5,493	8,931	8,142	212,402	834	4,221	6,913	8,365	2,843	1,667	40,905	387,444					40,905	387,444
HAP Expense			9,408,882	9,668,307									9,408,882	9,668,307					9,408,882	9,668,307
Other Expenses	200,194	326,794	283,173	292,854	180,303	276,539	82,638	84,277	88,241	258,391	55,962	93,372	890,512	1,332,227		3,388	(99,911)	(121,095)	790,601	1,214,520
<b>Total Operating Expense</b>	<b>4,184,800</b>	<b>3,453,438</b>	<b>10,401,021</b>	<b>10,572,733</b>	<b>2,954,120</b>	<b>2,565,896</b>	<b>316,266</b>	<b>340,212</b>	<b>1,152,575</b>	<b>1,463,135</b>	<b>353,657</b>	<b>376,921</b>	<b>19,362,439</b>	<b>18,772,335</b>	<b>108,209</b>	<b>15,888</b>	<b>(99,911)</b>	<b>(121,095)</b>	<b>19,370,737</b>	<b>18,667,129</b>
<b>Total Operating Income</b>	<b>(701,385)</b>	<b>227,206</b>	<b>6,968,016</b>	<b>1,018,821</b>	<b>175,368</b>	<b>1,328,527</b>	<b>1,055,926</b>	<b>(24,156)</b>	<b>(1,069,254)</b>	<b>(1,330,237)</b>	<b>(173,067)</b>	<b>(195,528)</b>	<b>6,255,603</b>	<b>1,024,634</b>	<b>3,243,065</b>	<b>1,661,569</b>	<b>(38,769)</b>	<b>(11,219)</b>	<b>9,459,898</b>	<b>2,674,984</b>
<b>Non-Operating Income (Expense)</b>																				
Interest Expense	(17,914)	(17,728)			(498,924)	(537,837)							(516,838)	(555,565)	(18,504)	(18,504)	38,966	47,795	(496,376)	(526,273)
Interest Income	177,186	112,140	26,473	36	103,536	18,833	127,239	27,397	16,991	64	2,367	7	453,793	158,476	5,456	10	(38,966)	(43,140)	420,283	115,346
Replacement/Extraordinary Item	(129,166)	(129,082)			(336,883)	(153,198)			(1,320)	(892)			(467,369)	(283,172)					(467,369)	(283,172)
Other Income (Expense)	(276,145)	(277,533)			(10,080)	(6,430)	(814,534)						(1,100,759)	(283,962)			49,801	24,518	(1,050,958)	(259,444)
Management Fees	(492,726)	(488,624)	(267,410)	(310,475)	(243,671)	(334,337)	(638)	(393)	1,137,098	1,251,003	(862)	(839)	131,791	116,334	(137,368)	(134,642)	(11,032)	(13,299)	(16,609)	(31,607)
Transfers	5,950,951	580,900	(6,661,074)	(703,534)	471,762	23,375	(112,185)			84,771	9,633	199,959	(340,913)	185,471	(826,371)	(186,461)			(1,167,284)	(990)
<b>Total Non-Operating Income (Expense)</b>	<b>5,212,186</b>	<b>(219,927)</b>	<b>(6,902,011)</b>	<b>(1,013,973)</b>	<b>(514,260)</b>	<b>(989,594)</b>	<b>(800,118)</b>	<b>27,004</b>	<b>1,152,770</b>	<b>1,334,946</b>	<b>11,138</b>	<b>199,127</b>	<b>(1,840,295)</b>	<b>(662,418)</b>	<b>(976,786)</b>	<b>(339,596)</b>	<b>38,769</b>	<b>15,874</b>	<b>(2,778,313)</b>	<b>(986,140)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>4,510,800</b>	<b>7,279</b>	<b>66,005</b>	<b>4,849</b>	<b>(338,893)</b>	<b>338,933</b>	<b>255,808</b>	<b>2,848</b>	<b>83,516</b>	<b>4,708</b>	<b>(161,929)</b>	<b>3,599</b>	<b>4,415,308</b>	<b>362,216</b>	<b>2,266,278</b>	<b>1,321,973</b>		<b>4,655</b>	<b>6,681,586</b>	<b>1,688,844</b>
<b>Non-Cash Items</b>																				
Depreciation & Amortization	(706,836)	(755,747)	(2,767)	(1,288)	(536,063)	(468,644)	(12,761)	(12,579)	(12,650)	(9,249)	(1,014)		(1,272,091)	(1,247,508)					(1,272,091)	(1,247,508)
Non-Oper Income (Expense)		1,453,029			155,466		(484,117)						(328,651)	1,453,029		(1,322,985)			(328,651)	130,044
<b>Total Non-Cash Items</b>	<b>(706,836)</b>	<b>697,282</b>	<b>(2,767)</b>	<b>(1,288)</b>	<b>(380,597)</b>	<b>(468,644)</b>	<b>(496,878)</b>	<b>(12,579)</b>	<b>(12,650)</b>	<b>(9,249)</b>	<b>(1,014)</b>		<b>(1,600,742)</b>	<b>205,521</b>		<b>(1,322,985)</b>			<b>(1,600,742)</b>	<b>(1,117,464)</b>
<b>Change In Net Assets</b>	<b>3,803,964</b>	<b>704,561</b>	<b>63,238</b>	<b>3,561</b>	<b>(719,489)</b>	<b>(129,711)</b>	<b>(241,069)</b>	<b>(9,731)</b>	<b>70,866</b>	<b>(4,541)</b>	<b>(162,943)</b>	<b>3,599</b>	<b>2,814,566</b>	<b>567,737</b>	<b>2,266,278</b>	<b>(1,013)</b>		<b>4,655</b>	<b>5,080,844</b>	<b>571,380</b>

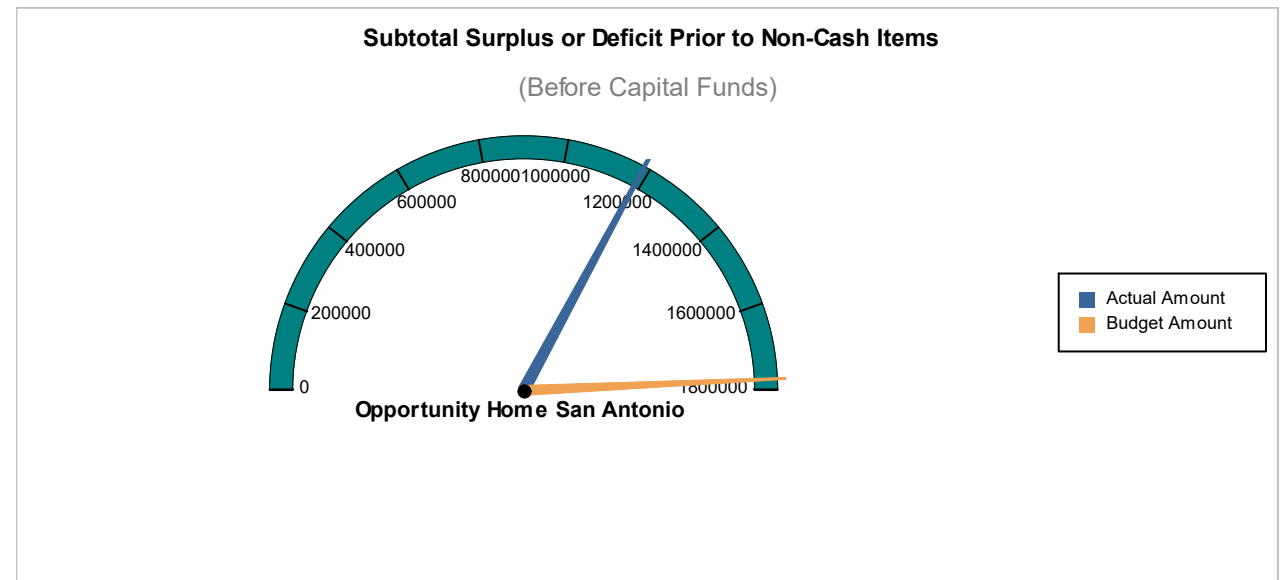
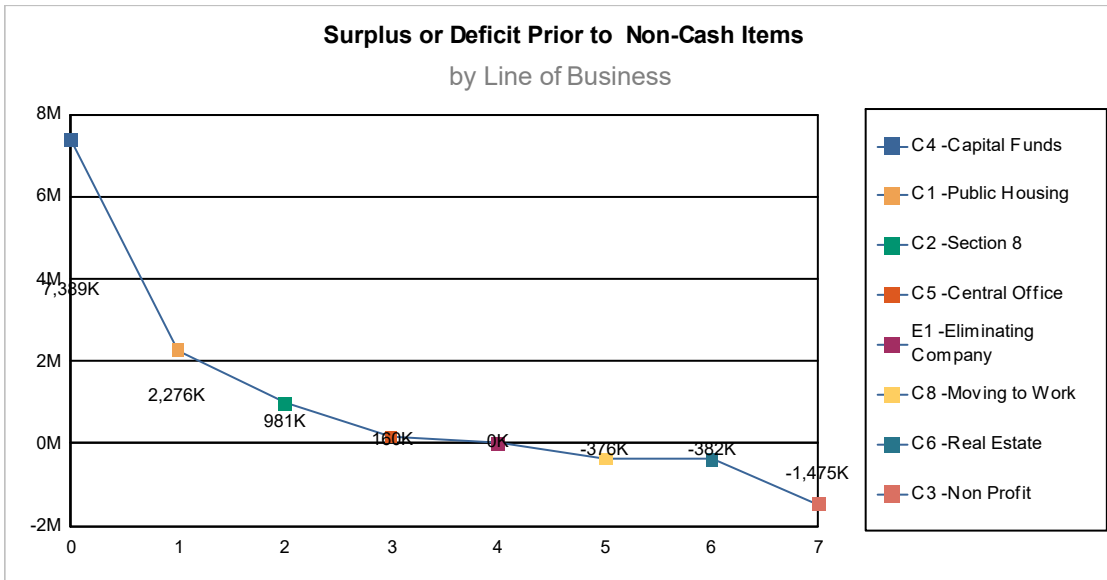
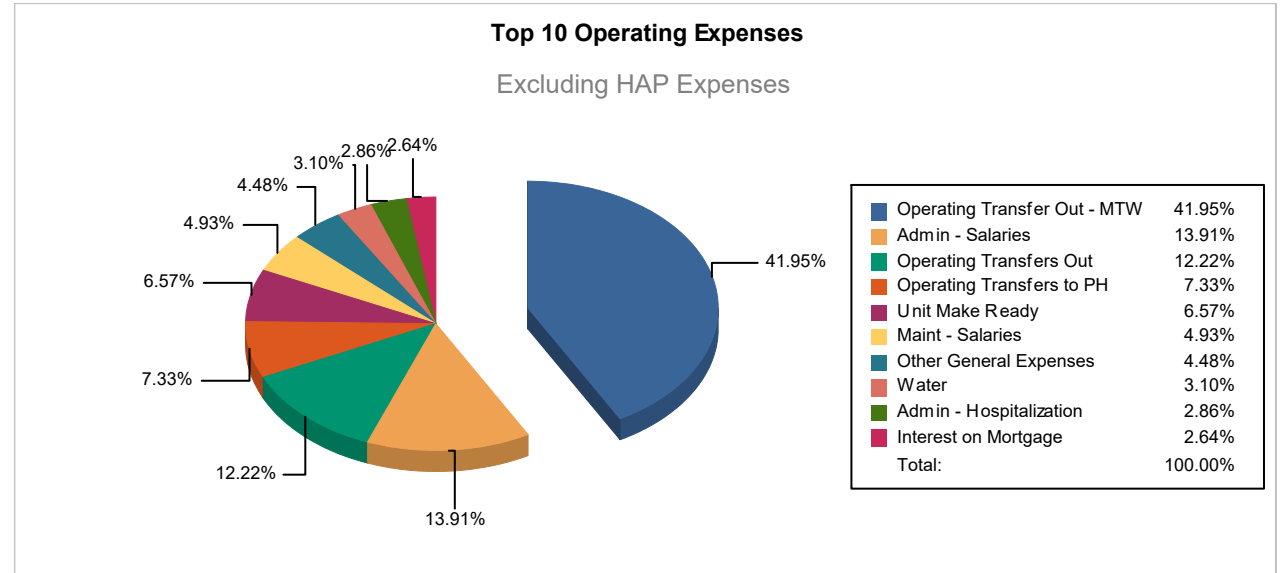
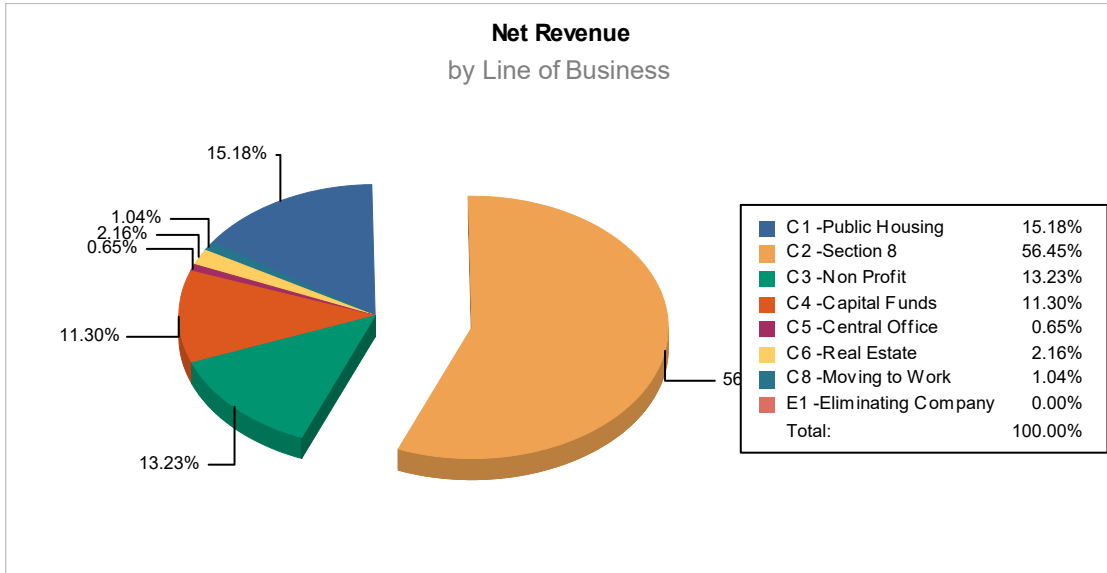




**Opportunity Home San Antonio**  
**Combined Income Statement - Year-To-Date**  
**Period Ending November 30, 2023**  
**Actual Amounts Vs. Approved Budget Comparison**

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Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
<b>Revenue</b>																				
Rental Revenue	5,309,256	5,171,627			13,858,692	17,962,447							19,167,948	23,134,074					19,167,948	23,134,074
Bad Debt, Net of Collections	(742,260)	(145,894)			(1,309,760)	(1,061,381)							(2,052,019)	(1,207,275)					(2,052,019)	(1,207,275)
Other Tenant Revenue	80,717	79,141			521,059	621,938							601,776	701,079					601,776	701,079
Grants	12,525,286	13,156,899	6,372,707	5,086,577	1,903,136	1,587,409					919,774	755,164	21,720,903	20,586,049	12,855,773	8,387,284	(251,028)	(122,591)	34,325,648	28,850,742
HAP Revenue			57,804,148	52,868,986									57,804,148	52,868,986					57,804,148	52,868,986
Miscellaneous Revenue	93,112	141,550	28,018	2,208	70,484	94,360	2,453,111	1,595,620	739,827	664,491	260,044	151,800	3,644,595	2,650,029			(460,164)	(538,977)	3,184,431	2,111,052
<b>Net Revenue</b>	<b>17,266,111</b>	<b>18,403,322</b>	<b>64,204,873</b>	<b>57,957,771</b>	<b>15,043,612</b>	<b>19,204,774</b>	<b>2,453,111</b>	<b>1,595,620</b>	<b>739,827</b>	<b>664,491</b>	<b>1,179,817</b>	<b>906,964</b>	<b>100,887,350</b>	<b>98,732,943</b>	<b>12,855,773</b>	<b>8,387,284</b>	<b>(711,192)</b>	<b>(661,568)</b>	<b>113,031,932</b>	<b>106,458,658</b>
<b>Operating Expense</b>																				
Salaries and Benefits	7,086,845	6,537,448	3,144,514	2,995,937	4,221,341	4,511,822	960,101	1,203,689	5,220,154	5,669,485	1,287,903	1,402,899	21,920,857	22,321,280					21,920,857	22,321,280
Supplies and Materials	2,468,614	1,131,132	78	42	1,491,676	736,415			17,825	9,828		2,083	3,978,192	1,879,500					3,978,192	1,879,500
Fleet Costs	103,804	97,278	10,102	15,169	34,196	23,622	852	3,333	13,228	20,962	915	3,306	163,097	163,670					163,097	163,670
Outside Services	6,615,823	4,165,212	496	238	4,313,336	2,797,610	26,148	45,465	138,006	165,875			11,093,809	7,174,400	287,298	62,500			11,381,108	7,236,900
Utilities	2,569,905	2,575,803			1,944,588	1,944,496	665	1,080	75,763	67,290			4,590,921	4,588,669					4,590,921	4,588,669
Protective Services	905,502	367,055	120	1,821	530,395	293,382	4,176	5,000	64,263	48,457		1,125	1,504,456	716,840					1,504,456	716,840
Insurance	534,772	768,830	45,125	48,661	1,135,053	1,066,941	24,635	21,801	53,104	47,575	12,572	10,274	1,805,261	1,964,081					1,805,261	1,964,081
HAP Expense			45,401,118	48,341,535									45,401,118	48,341,535					45,401,118	48,341,535
Other Expenses	1,116,073	1,574,753	1,182,512	1,445,494	818,672	1,333,518	935,800	414,514	813,776	1,263,548	460,709	466,858	5,327,542	6,498,685	99,790	16,940	(515,772)	(605,473)	4,911,560	5,910,152
<b>Total Operating Expense</b>	<b>21,401,339</b>	<b>17,217,511</b>	<b>49,784,064</b>	<b>52,848,896</b>	<b>14,489,258</b>	<b>12,707,806</b>	<b>1,952,377</b>	<b>1,694,883</b>	<b>6,396,117</b>	<b>7,293,020</b>	<b>1,762,098</b>	<b>1,886,544</b>	<b>95,785,255</b>	<b>93,648,659</b>	<b>387,088</b>	<b>79,440</b>	<b>(515,772)</b>	<b>(605,473)</b>	<b>95,656,571</b>	<b>93,122,626</b>
<b>Total Operating Income</b>	<b>(4,135,228)</b>	<b>1,185,812</b>	<b>14,420,808</b>	<b>5,108,875</b>	<b>554,353</b>	<b>6,496,969</b>	<b>500,733</b>	<b>(99,262)</b>	<b>(5,656,291)</b>	<b>(6,628,530)</b>	<b>(582,281)</b>	<b>(979,580)</b>	<b>5,102,096</b>	<b>5,084,283</b>	<b>12,468,685</b>	<b>8,307,844</b>	<b>(195,419)</b>	<b>(56,095)</b>	<b>17,375,361</b>	<b>13,336,032</b>
<b>Non-Operating Income (Expense)</b>																				
Interest Expense	(72,364)	(88,639)			(2,408,772)	(2,698,152)							(2,481,137)	(2,786,791)	(99,103)	(99,103)	195,667	241,194	(2,384,573)	(2,644,700)
Interest Income	886,376	557,469	124,766	180	566,172	94,164	755,806	136,990	35,985	319	12,226	35	2,381,331	789,156	27,304	52	(195,667)	(215,709)	2,212,968	573,499
Replacement/Extraordinary Item	(621,498)	(645,410)			(1,361,214)	(762,215)			(1,407)	(4,458)			(1,984,119)	(1,412,083)					(1,984,119)	(1,412,083)
Other Income (Expense)	(1,212,644)	(1,387,664)			66,361	(32,148)	(1,442,959)						(2,589,243)	(1,419,812)			251,028	122,591	(2,338,215)	(1,297,221)
Management Fees	(2,481,278)	(2,443,122)	(1,312,222)	(1,552,375)	(1,325,805)	(1,660,097)	(3,190)	(1,965)	5,782,031	6,255,013	(4,310)	(4,197)	655,226	593,257	(686,840)	(673,208)	(55,607)	(66,496)	(87,222)	(146,446)
Transfers	9,912,998	2,904,498	(12,252,842)	(3,517,668)	2,433,757	116,875	(192,562)						99,276	927,356	(4,321,491)	(932,306)			(4,222,214)	(4,950)
<b>Total Non-Operating Income (Expense)</b>	<b>6,411,589</b>	<b>(1,102,867)</b>	<b>(13,440,297)</b>	<b>(5,069,863)</b>	<b>(2,029,503)</b>	<b>(4,941,574)</b>	<b>(882,904)</b>	<b>135,024</b>	<b>5,816,609</b>	<b>6,674,728</b>	<b>205,840</b>	<b>995,634</b>	<b>(3,918,666)</b>	<b>(3,308,918)</b>	<b>(5,080,130)</b>	<b>(1,704,565)</b>	<b>195,421</b>	<b>81,581</b>	<b>(8,803,375)</b>	<b>(4,931,901)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>2,276,361</b>	<b>82,944</b>	<b>980,511</b>	<b>39,012</b>	<b>(1,475,149)</b>	<b>1,555,395</b>	<b>(382,171)</b>	<b>35,762</b>	<b>160,318</b>	<b>46,198</b>	<b>(376,441)</b>	<b>16,054</b>	<b>1,183,430</b>	<b>1,775,366</b>	<b>7,388,555</b>	<b>6,603,280</b>	<b>1</b>	<b>25,486</b>	<b>8,571,986</b>	<b>8,404,131</b>
<b>Non-Cash Items</b>																				
Depreciation & Amortization	(3,545,772)	(3,802,096)	(13,835)	(6,440)	(2,622,578)	(2,345,667)	(64,575)	(62,897)	(64,022)	(47,010)	(5,070)		(6,315,851)	(6,264,109)					(6,315,851)	(6,264,109)
Non-Oper Income (Expense)	3,107,282	7,265,144			7,234,274	(569,345)							9,772,211	7,265,144	(3,107,282)	(6,614,926)			6,664,929	650,218
<b>Total Non-Cash Items</b>	<b>(438,490)</b>	<b>3,463,048</b>	<b>(13,835)</b>	<b>(6,440)</b>	<b>4,611,697</b>	<b>(2,345,667)</b>	<b>(633,920)</b>	<b>(62,897)</b>	<b>(64,022)</b>	<b>(47,010)</b>	<b>(5,070)</b>		<b>3,456,360</b>	<b>1,001,035</b>	<b>(3,107,282)</b>	<b>(6,614,926)</b>			<b>349,078</b>	<b>(5,613,892)</b>
<b>Change In Net Assets</b>	<b>1,837,872</b>	<b>3,545,992</b>	<b>966,676</b>	<b>32,573</b>	<b>3,136,548</b>	<b>(790,272)</b>	<b>(1,016,090)</b>	<b>(27,135)</b>	<b>96,296</b>	<b>(811)</b>	<b>(381,511)</b>	<b>16,054</b>	<b>4,639,790</b>	<b>2,776,401</b>	<b>4,281,273</b>	<b>(11,647)</b>	<b>1</b>	<b>25,486</b>	<b>8,921,064</b>	<b>2,790,240</b>





**Opportunity Home San Antonio**  
**Summarized Combined Balance Sheet**  
**Amounts in Thousands**  
**Period Ending November 30, 2023**

GJdeBalanceSheetByResponsibility  
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	Public Housing		Section 8		Beacon		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total	
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year
<b>Assets</b>																		
<b>Current Assets</b>																		
Cash & Investments, Unrestricted	1,142	1,571	7,557	6,017	20,632	20,493	16,767	23,538	5,665	5,739	84	518					51,848	57,877
Cash & Investments, Restricted	18,830	19,718	1,806	2,505	13,174	15,787	11,488	10,356	305	1,043	645	510	1,312	1,766			47,560	51,684
Accounts Receivable	1,154	1,094	20	59	15,131	9,929	6,171	1,511	3,806	5,493	749	280	1,165	1,695	(20,005)	(12,220)	8,190	7,842
Prepaid Expenses and Other Current Assets	165	408	8,744	6,969	1,658	1,561	23	23	117	173	10	13					10,717	9,148
<b>Total Current Assets</b>	<b>21,291</b>	<b>22,791</b>	<b>18,126</b>	<b>15,549</b>	<b>50,596</b>	<b>47,770</b>	<b>34,449</b>	<b>35,429</b>	<b>9,892</b>	<b>12,449</b>	<b>1,489</b>	<b>1,321</b>	<b>2,477</b>	<b>3,461</b>	<b>(20,005)</b>	<b>(12,220)</b>	<b>118,315</b>	<b>126,551</b>
<b>Fixed Assets</b>																		
Land, Buildings and Equipment	412,348	397,661	866	849	252,734	212,748	88,079	88,335	3,464	2,889	106	22					757,596	702,504
Construction In Progress	14,804	15,557			38,454	30,038	515	255	289	277			29,046	33,694			83,108	79,821
Accumulated Depreciation	(324,045)	(315,479)	(779)	(772)	(133,808)	(110,085)	(5,229)	(5,074)	(2,215)	(2,079)	(54)	(22)					(466,130)	(433,512)
<b>Total Fixed Assets</b>	<b>103,107</b>	<b>97,739</b>	<b>87</b>	<b>76</b>	<b>157,380</b>	<b>132,702</b>	<b>83,365</b>	<b>83,515</b>	<b>1,537</b>	<b>1,088</b>	<b>52</b>		<b>29,046</b>	<b>33,694</b>			<b>374,575</b>	<b>348,814</b>
<b>Other Non-Current Assets</b>																		
Other Non-Current Assets	50,647	48,931			8,452	10,122	53,825	37,614							(28,585)	(29,504)	84,339	67,163
<b>Total Other Non-Current Assets</b>	<b>50,647</b>	<b>48,931</b>			<b>8,452</b>	<b>10,122</b>	<b>53,825</b>	<b>37,614</b>							<b>(28,585)</b>	<b>(29,504)</b>	<b>84,339</b>	<b>67,163</b>
<b>Deferred Outflow of Resources</b>																		
Deferred Outflow of Resources					150	286											150	286
<b>Total Deferred Outflow of Resources</b>					<b>150</b>	<b>286</b>											<b>150</b>	<b>286</b>
<b>Total Assets &amp; Deferred Outflow of Resources</b>	<b>175,045</b>	<b>169,461</b>	<b>18,213</b>	<b>15,626</b>	<b>216,577</b>	<b>190,880</b>	<b>171,639</b>	<b>156,558</b>	<b>11,430</b>	<b>13,536</b>	<b>1,540</b>	<b>1,321</b>	<b>31,523</b>	<b>37,155</b>	<b>(48,590)</b>	<b>(41,724)</b>	<b>577,378</b>	<b>542,814</b>
<b>Liabilities</b>																		
<b>Current Liabilities</b>																		
Trade Payable & Accruals	2,143	5,800	712	836	8,598	5,951	83	79	(82)	608	59	59	897	1,656	(5,082)	(6,719)	7,327	8,269
Other Current Liabilities	6,341	3,023	1,397	2,771	24,441	8,500	231	1,085	1,410	1,340	742	558	2,278	2,519	(16,143)	(6,671)	20,697	13,125
<b>Total Current Liabilities</b>	<b>8,484</b>	<b>8,822</b>	<b>2,108</b>	<b>3,607</b>	<b>33,039</b>	<b>14,451</b>	<b>314</b>	<b>1,164</b>	<b>1,328</b>	<b>1,947</b>	<b>800</b>	<b>617</b>	<b>3,175</b>	<b>4,175</b>	<b>(21,224)</b>	<b>(13,390)</b>	<b>28,025</b>	<b>21,394</b>
<b>Non-Current Liabilities</b>																		
Non-Current Long Term Debt	8,071	655	885	866	123,299	136,503	2,367	7,820					2,431	12,179	(20,010)	(20,835)	117,043	137,186
<b>Total Non-Current Liabilities</b>	<b>8,071</b>	<b>655</b>	<b>885</b>	<b>866</b>	<b>123,299</b>	<b>136,503</b>	<b>2,367</b>	<b>7,820</b>					<b>2,431</b>	<b>12,179</b>	<b>(20,010)</b>	<b>(20,835)</b>	<b>117,043</b>	<b>137,186</b>
<b>Deferred Inflows of Resources</b>																		
Deferred Inflow of Resources	5,952	6,122			557	186	56,164	51,487							(5,645)	(5,754)	57,028	52,041
<b>Total Deferred Inflow of Resources</b>	<b>5,952</b>	<b>6,122</b>			<b>557</b>	<b>186</b>	<b>56,164</b>	<b>51,487</b>							<b>(5,645)</b>	<b>(5,754)</b>	<b>57,028</b>	<b>52,041</b>
<b>Total Liabilities &amp; Deferred Outflow of Resource</b>	<b>22,507</b>	<b>15,599</b>	<b>2,993</b>	<b>4,473</b>	<b>156,895</b>	<b>151,140</b>	<b>58,845</b>	<b>60,471</b>	<b>1,328</b>	<b>1,947</b>	<b>800</b>	<b>617</b>	<b>5,606</b>	<b>16,353</b>	<b>(46,880)</b>	<b>(39,979)</b>	<b>202,095</b>	<b>210,621</b>
<b>Equity</b>																		
<b>Equity</b>																		
Invested In Capital Assets	95,398	97,739	87	76	24,216	(4,135)	81,899	82,048	1,537	1,088	52		24,632	19,036	22,111	20,869	249,931	216,721
Restricted Net Assets	18,830	19,718	1,806	2,505	13,174	15,787	11,488	10,356	305	1,043	645	510	1,312	1,766			47,560	51,684
Unrestricted Net Assets	38,311	36,406	13,327	8,572	22,292	28,088	19,407	3,682	8,259	9,458	43	195	(27)	0	(23,821)	(22,614)	77,791	63,787
	<b>150,700</b>	<b>156,893</b>	<b>14,253</b>	<b>10,136</b>	<b>56,545</b>	<b>37,776</b>	<b>113,810</b>	<b>91,091</b>	<b>10,005</b>	<b>11,187</b>	<b>1,122</b>	<b>939</b>	<b>21,636</b>	<b>17,236</b>	<b>(1,710)</b>	<b>(1,710)</b>	<b>366,361</b>	<b>323,547</b>
<b>Liabilities, Deferred Inflows of Resc and Equity</b>	<b>175,045</b>	<b>169,461</b>	<b>18,213</b>	<b>15,626</b>	<b>216,577</b>	<b>190,880</b>	<b>171,639</b>	<b>156,558</b>	<b>11,430</b>	<b>13,536</b>	<b>1,540</b>	<b>1,321</b>	<b>31,523</b>	<b>37,155</b>	<b>(48,590)</b>	<b>(41,724)</b>	<b>577,378</b>	<b>542,814</b>