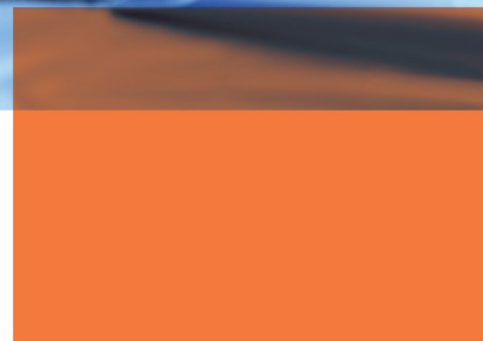




# PRELIMINARY **FINANCIAL STATEMENTS**



**SAHA** | SAN ANTONIO  
HOUSING AUTHORITY  
Opportunity Lives Here

# PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended July 31, 2022

Issue Date: August 26, 2022

*(Unaudited and Subject to Review)*

## SAHA COMBINED

1. Summarized Combined Income Statement – Current Month
2. Summarized Combined Income Statement – Year-To-Date
3. Summarized Combined Balance Sheet

DIANA K. FIEDLER  
Chief Financial  
Officer

LINDA LE  
Controller

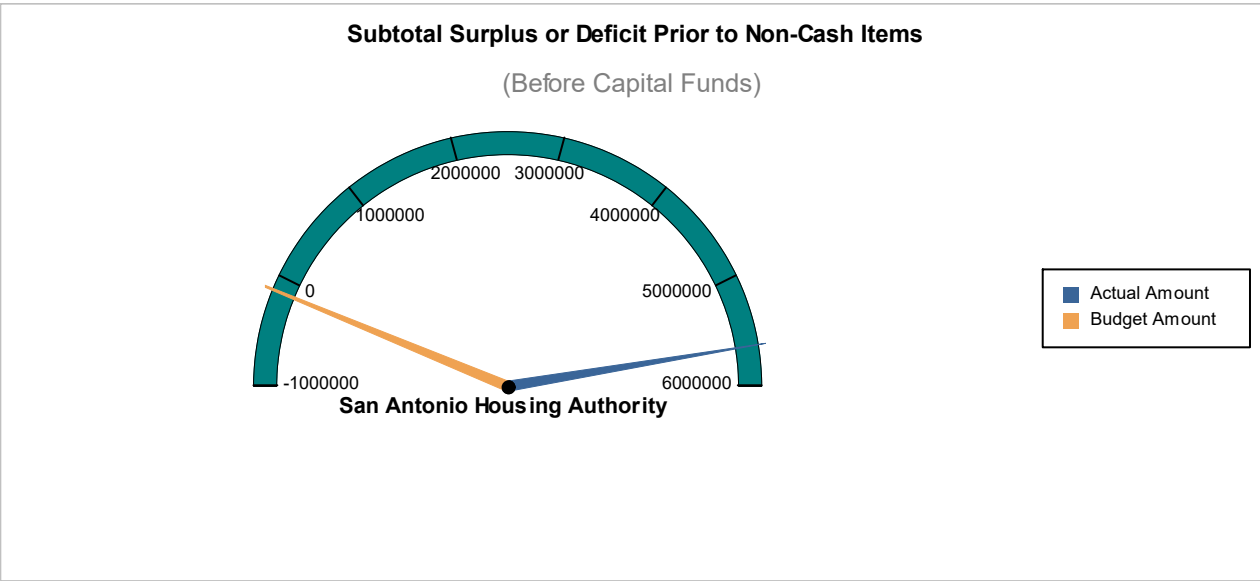
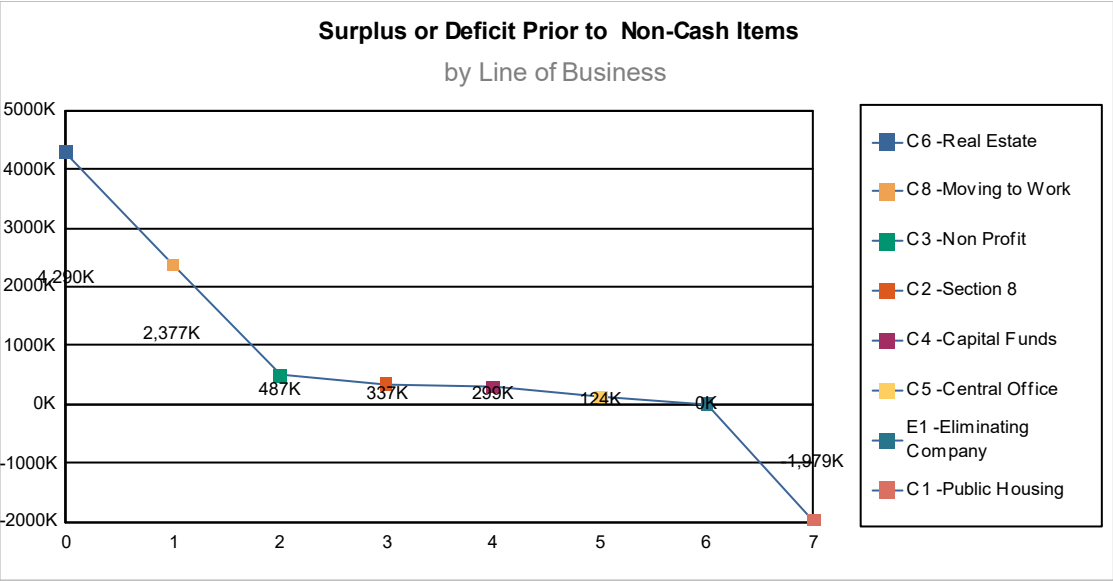
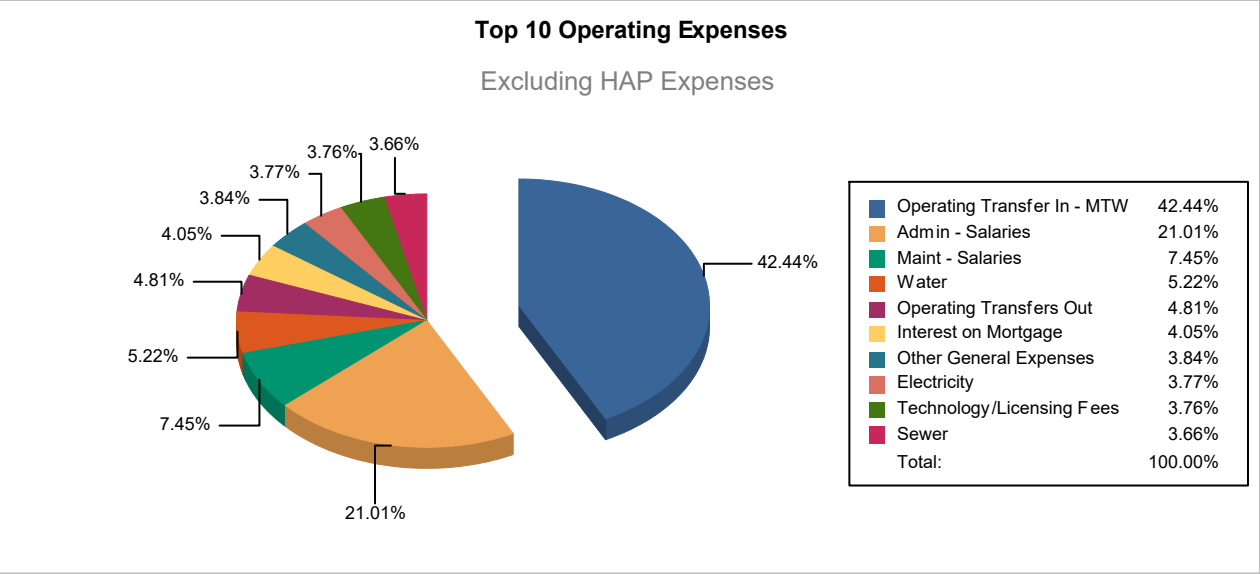
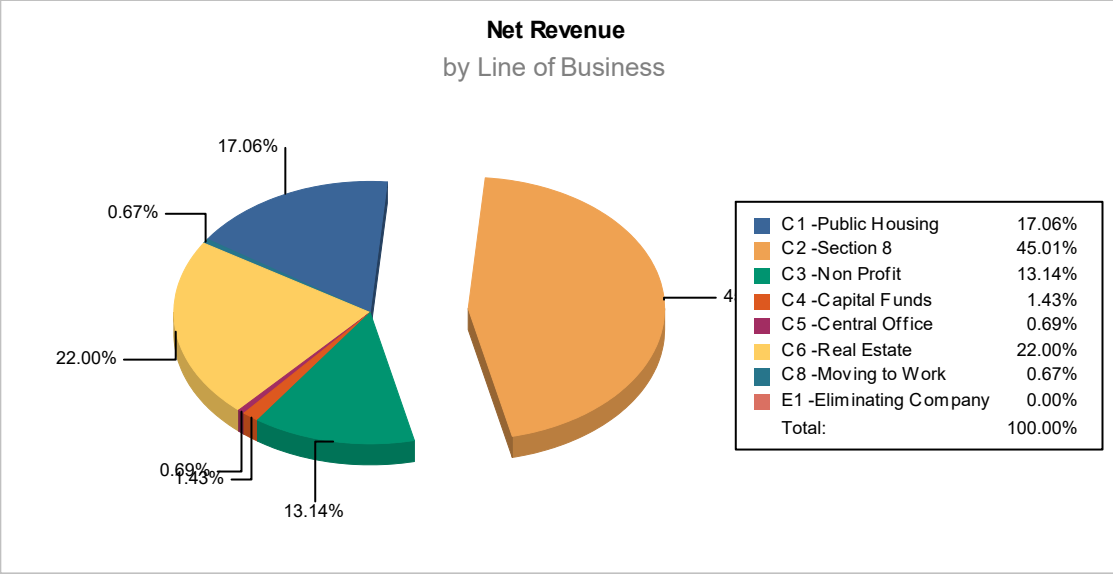
JENNIFER MIRELES  
Budget Manager



San Antonio Housing Authority  
Combined Income Statement - Current Month  
Period Ending July 31, 2022  
Actual Amounts Vs. Approved Budget Comparison

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| Account Description                        | Public Housing |           | Section 8 |           | Beacon    |           | Real Estate |          | Central Office |             | Community Initiatives |           | Subtotal    |             | Capital Funds |             | Elim Company |           | Combined Total |             |
|--------------------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|-------------|----------|----------------|-------------|-----------------------|-----------|-------------|-------------|---------------|-------------|--------------|-----------|----------------|-------------|
|                                            | Actual         | Budget    | Actual    | Budget    | Actual    | Budget    | Actual      | Budget   | Actual         | Budget      | Actual                | Budget    | Actual      | Budget      | Actual        | Budget      | Actual       | Budget    | Actual         | Budget      |
| Revenue                                    |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Rental Revenue                             | 903,443        | 968,318   |           |           | 2,507,061 | 2,883,769 |             |          |                |             |                       |           | 3,410,504   | 3,852,087   |               |             |              |           | 3,410,504      | 3,852,087   |
| Bad Debt, Net of Collections               | (88,062)       | (30,426)  |           |           | (275,918) | (131,230) |             |          |                |             |                       |           | (363,980)   | (161,656)   |               |             |              |           | (363,980)      | (161,656)   |
| Other Tenant Revenue                       | 18,165         | 15,429    |           |           | 124,360   | 150,845   |             |          |                |             |                       |           | 142,524     | 166,275     |               |             |              |           | 142,524        | 166,275     |
| Grants                                     | 2,490,102      | 2,323,958 | 945,561   | 847,840   | 203,377   | 284,101   |             |          |                |             | 107,347               | 143,331   | 3,746,386   | 3,599,230   | 279,888       | 1,377,913   | (49,050)     |           | 3,977,225      | 4,977,143   |
| HAP Revenue                                |                |           | 7,854,725 | 8,761,405 |           |           |             |          |                |             |                       |           | 7,854,725   | 8,761,405   |               |             |              |           | 7,854,725      | 8,761,405   |
| Miscellaneous Revenue                      | 12,262         | 22,569    | 1,190     | 2,000     | 11,064    | 12,701    | 4,302,377   | 583,195  | 134,849        | 117,424     | 23,935                | 23,510    | 4,485,677   | 761,399     |               |             | (62,440)     | (97,796)  | 4,423,237      | 663,603     |
| Net Revenue                                | 3,335,910      | 3,299,847 | 8,801,476 | 9,611,245 | 2,569,944 | 3,200,187 | 4,302,377   | 583,195  | 134,849        | 117,424     | 131,283               | 166,841   | 19,275,837  | 16,978,739  | 279,888       | 1,377,913   | (111,489)    | (97,796)  | 19,444,236     | 18,258,856  |
| Operating Expense                          |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Salaries and Benefits                      | 896,525        | 1,219,919 | 368,846   | 505,247   | 554,885   | 807,059   | 90,866      | 202,507  | 785,213        | 1,051,645   | 206,252               | 282,875   | 2,902,586   | 4,069,253   |               |             |              |           | 2,902,586      | 4,069,253   |
| Supplies and Materials                     | 150,161        | 178,341   |           | 2         | 111,968   | 109,450   |             |          | 1,609          | 2,071       |                       |           | 263,738     | 289,864     |               |             |              |           | 263,738        | 289,864     |
| Fleet Costs                                | 24,315         | 15,436    | 6,528     | 2,326     | 4,041     | 2,956     |             | 283      | 2,691          | 3,638       |                       | 315       | 37,574      | 24,954      |               |             |              |           | 37,574         | 24,954      |
| Outside Services                           | 473,378        | 647,789   | 33        | 37        | 278,595   | 414,570   | 1,510       | 6,867    | 10,528         | 33,767      |                       |           | 764,045     | 1,103,029   |               | 5,998       |              |           | 764,045        | 1,109,026   |
| Utilities                                  | 469,973        | 488,084   |           |           | 259,829   | 302,491   | 164         | 238      | 19,470         | 12,493      |                       |           | 749,436     | 803,305     |               |             |              |           | 749,436        | 803,305     |
| Protective Services                        | 11,938         | 59,664    |           | 333       | 13,097    | 37,772    | 188         | 367      | 8,871          | 14,083      |                       | 475       | 34,094      | 112,695     |               |             |              |           | 34,094         | 112,695     |
| Insurance                                  | 19,835         | 171,703   | 4,682     | 16,926    | 18,615    | 176,878   | 834         | 3,820    | 7,405          | 19,332      | 2,534                 | 5,784     | 53,906      | 394,442     |               |             |              |           | 53,906         | 394,442     |
| HAP Expense                                |                |           | 7,719,607 | 8,736,361 |           |           |             |          |                |             |                       |           | 7,719,607   | 8,736,361   |               |             |              |           | 7,719,607      | 8,736,361   |
| Other Expenses                             | 103,309        | 224,958   | 70,726    | 172,279   | 85,142    | 190,248   | 21,218      | 99,100   | 85,900         | 189,750     | 107,133               | 74,554    | 473,428     | 950,888     |               | 3,388       | (72,572)     | (109,060) | 400,856        | 845,216     |
| Total Operating Expense                    | 2,149,433      | 3,005,895 | 8,170,422 | 9,433,511 | 1,326,173 | 2,041,423 | 114,781     | 313,181  | 921,686        | 1,326,778   | 315,919               | 364,003   | 12,998,414  | 16,484,791  |               | 9,385       | (72,572)     | (109,060) | 12,925,842     | 16,385,117  |
| Total Operating Income                     | 1,186,476      | 293,953   | 631,054   | 177,734   | 1,243,771 | 1,158,764 | 4,187,595   | 270,015  | (786,837)      | (1,209,355) | (184,636)             | (197,162) | 6,277,424   | 493,948     | 279,888       | 1,368,528   | (38,917)     | 11,264    | 6,518,394      | 1,873,740   |
| Non-Operating Income (Expense)             |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Interest Expense                           | (19,749)       | (19,134)  |           |           | (489,837) | (449,192) |             | (167)    |                |             |                       |           | (509,585)   | (468,493)   | (28,767)      | (28,767)    | 110,419      | 57,968    | (427,933)      | (439,292)   |
| Interest Income                            | 120,649        | 118,229   | 32        | 38        | 1,220     | 22,416    | 90,090      | 15,345   | 66             | 100         | 7                     | 1         | 212,063     | 156,129     | 639           | 10          | (110,419)    | (57,968)  | 102,283        | 98,171      |
| Replacement/Extraordinary Item             | (72,183)       | (120,673) |           |           | (63,524)  | (129,703) |             |          |                | (580)       |                       |           | (135,707)   | (250,955)   |               |             |              |           | (135,707)      | (250,955)   |
| Other Income (Expense)                     | (165,477)      | (241,255) |           | 425       |           | (41,844)  |             | (2,450)  |                | 708         |                       |           | (165,477)   | (284,416)   |               |             | 49,050       |           | (116,428)      | (284,416)   |
| Management Fees                            | (471,570)      | (484,091) | (241,790) | (262,585) | (192,347) | (302,561) | (497)       | (431)    | 910,478        | 1,145,819   | (656)                 | (569)     | 3,618       | 95,582      |               | (109,869)   | (10,132)     | (11,264)  | (6,514)        | (25,552)    |
| Transfers                                  | (2,557,545)    | 123,237   | (52,195)  |           | (12,778)  |           | 12,778      |          |                |             | 2,562,161             | 7,465     | (47,579)    | 130,703     | 47,579        | (130,703)   |              |           |                | 0           |
| Total Non-Operating Income (Expense)       | (3,165,876)    | (623,686) | (293,952) | (262,123) | (757,265) | (900,884) | 102,371     | 12,297   | 910,543        | 1,146,048   | 2,561,512             | 6,897     | (642,667)   | (621,451)   | 19,451        | (269,328)   | 38,917       | (11,264)  | (584,299)      | (902,043)   |
| Surplus or Deficit Prior to Non-Cash Items | (1,979,400)    | (329,734) | 337,101   | (84,389)  | 486,506   | 257,880   | 4,289,967   | 282,312  | 123,707        | (63,306)    | 2,376,876             | (190,266) | 5,634,756   | (127,503)   | 299,339       | 1,099,199   |              |           | 5,934,095      | 971,696     |
| Non-Cash Items                             |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Depreciation & Amortization                | (697,381)      | (861,201) | (1,470)   | (1,466)   | (424,340) | (392,386) | (429)       | (766)    | (11,924)       | (8,907)     | (273)                 | (268)     | (1,135,818) | (1,264,995) |               |             |              |           | (1,135,818)    | (1,264,995) |
| Non-Oper Income (Expense)                  |                | 994,794   |           |           |           | (4,719)   | (320)       | (26,320) |                | 25          |                       |           | (320)       | 963,780     |               | (1,102,668) |              |           | (320)          | (138,889)   |
| Total Non-Cash Items                       | (697,381)      | 133,593   | (1,470)   | (1,466)   | (424,340) | (397,105) | (750)       | (27,087) | (11,924)       | (8,882)     | (273)                 | (268)     | (1,136,138) | (301,215)   |               | (1,102,668) |              |           | (1,136,138)    | (1,403,883) |
| Change In Net Assets                       | (2,676,781)    | (196,141) | 335,632   | (85,855)  | 62,166    | (139,226) | 4,289,217   | 255,225  | 111,782        | (72,188)    | 2,376,603             | (190,533) | 4,498,619   | (428,718)   | 299,339       | (3,469)     |              |           | 4,797,957      | (432,187)   |





San Antonio Housing Authority  
Combined Income Statement - Year-To-Date  
Period Ending July 31, 2022

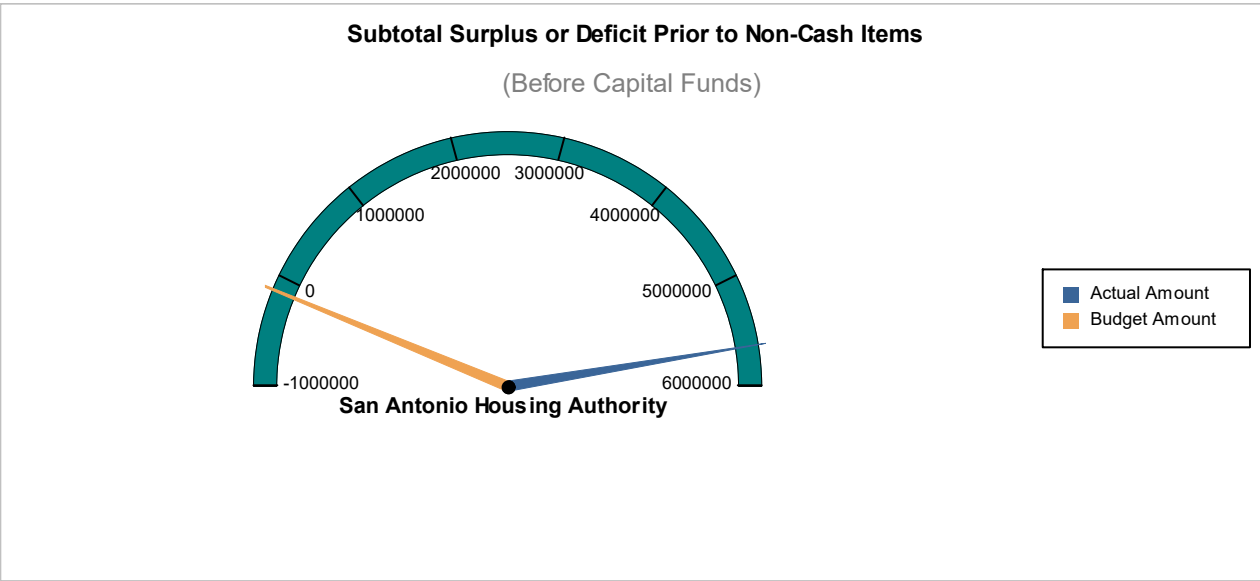
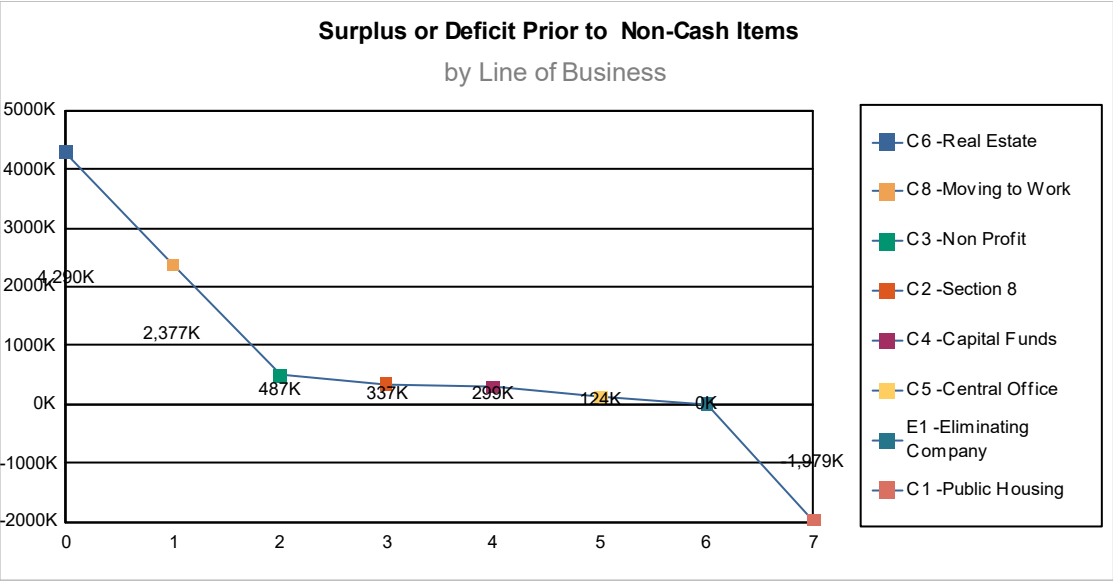
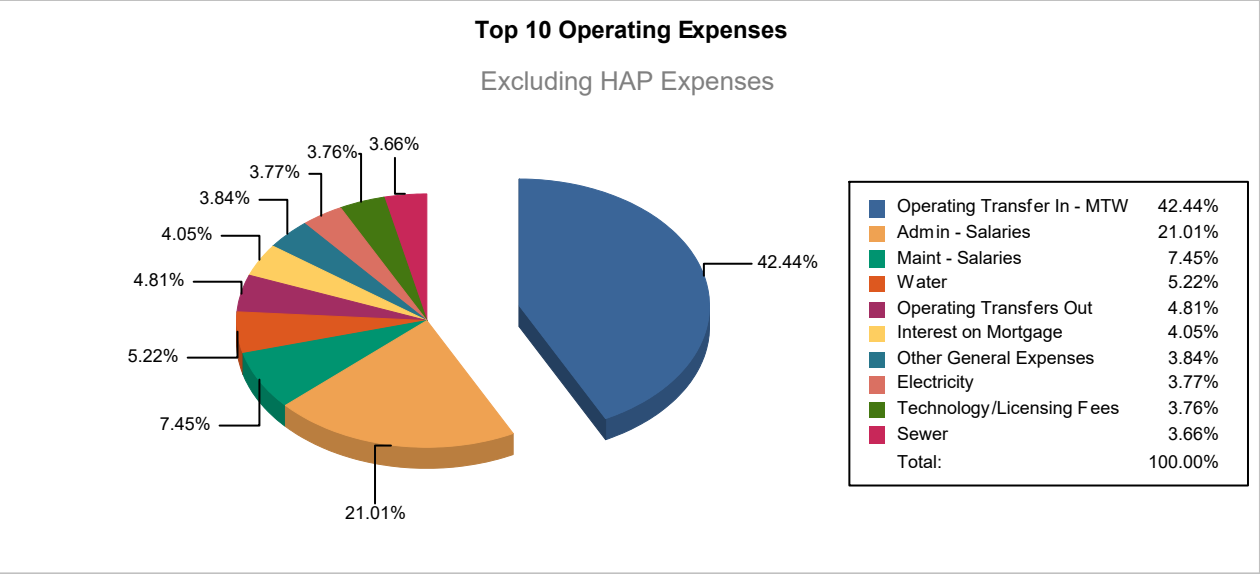
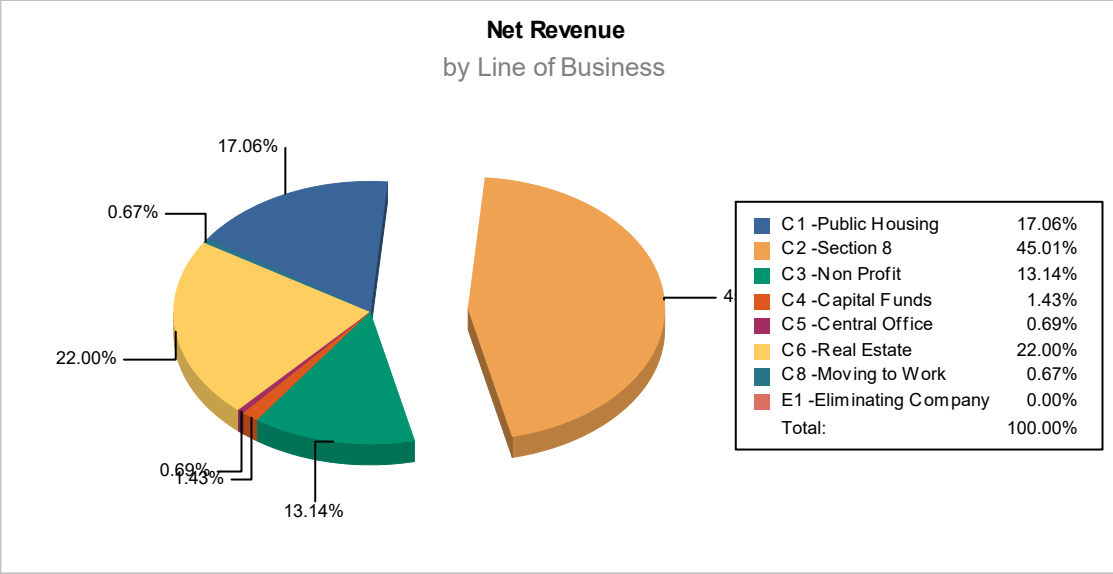
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Actual Amounts Vs. Approved Budget Comparison

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| Account Description                        | Public Housing |           | Section 8 |           | Beacon    |           | Real Estate |          | Central Office |             | Community Initiatives |           | Subtotal    |             | Capital Funds |             | Elim Company |           | Combined Total |             |
|--------------------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|-------------|----------|----------------|-------------|-----------------------|-----------|-------------|-------------|---------------|-------------|--------------|-----------|----------------|-------------|
|                                            | Actual         | Budget    | Actual    | Budget    | Actual    | Budget    | Actual      | Budget   | Actual         | Budget      | Actual                | Budget    | Actual      | Budget      | Actual        | Budget      | Actual       | Budget    | Actual         | Budget      |
| Revenue                                    |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Rental Revenue                             | 903,443        | 968,318   |           |           | 2,507,061 | 2,883,769 |             |          |                |             |                       |           | 3,410,504   | 3,852,087   |               |             |              |           | 3,410,504      | 3,852,087   |
| Bad Debt, Net of Collections               | (88,062)       | (30,426)  |           |           | (275,918) | (131,230) |             |          |                |             |                       |           | (363,980)   | (161,656)   |               |             |              |           | (363,980)      | (161,656)   |
| Other Tenant Revenue                       | 18,165         | 15,429    |           |           | 124,360   | 150,845   |             |          |                |             |                       |           | 142,524     | 166,275     |               |             |              |           | 142,524        | 166,275     |
| Grants                                     | 2,490,102      | 2,323,958 | 945,561   | 847,840   | 203,377   | 284,101   |             |          |                |             | 107,347               | 143,331   | 3,746,386   | 3,599,230   | 279,888       | 1,377,913   | (49,050)     |           | 3,977,225      | 4,977,143   |
| HAP Revenue                                |                |           | 7,854,725 | 8,761,405 |           |           |             |          |                |             |                       |           | 7,854,725   | 8,761,405   |               |             |              |           | 7,854,725      | 8,761,405   |
| Miscellaneous Revenue                      | 12,262         | 22,569    | 1,190     | 2,000     | 11,064    | 12,701    | 4,302,377   | 583,195  | 134,849        | 117,424     | 23,935                | 23,510    | 4,485,677   | 761,399     |               |             | (62,440)     | (97,796)  | 4,423,237      | 663,603     |
| Net Revenue                                | 3,335,910      | 3,299,847 | 8,801,476 | 9,611,245 | 2,569,944 | 3,200,187 | 4,302,377   | 583,195  | 134,849        | 117,424     | 131,283               | 166,841   | 19,275,837  | 16,978,739  | 279,888       | 1,377,913   | (111,489)    | (97,796)  | 19,444,236     | 18,258,856  |
| Operating Expense                          |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Salaries and Benefits                      | 896,525        | 1,219,919 | 368,846   | 505,247   | 554,885   | 807,059   | 90,866      | 202,507  | 785,213        | 1,051,645   | 206,252               | 282,875   | 2,902,586   | 4,069,253   |               |             |              |           | 2,902,586      | 4,069,253   |
| Supplies and Materials                     | 150,161        | 178,341   |           | 2         | 111,968   | 109,450   |             |          | 1,609          | 2,071       |                       |           | 263,738     | 289,864     |               |             |              |           | 263,738        | 289,864     |
| Fleet Costs                                | 24,315         | 15,436    | 6,528     | 2,326     | 4,041     | 2,956     |             | 283      | 2,691          | 3,638       |                       | 315       | 37,574      | 24,954      |               |             |              |           | 37,574         | 24,954      |
| Outside Services                           | 473,378        | 647,789   | 33        | 37        | 278,595   | 414,570   | 1,510       | 6,867    | 10,528         | 33,767      |                       |           | 764,045     | 1,103,029   |               | 5,998       |              |           | 764,045        | 1,109,026   |
| Utilities                                  | 469,973        | 488,084   |           |           | 259,829   | 302,491   | 164         | 238      | 19,470         | 12,493      |                       |           | 749,436     | 803,305     |               |             |              |           | 749,436        | 803,305     |
| Protective Services                        | 11,938         | 59,664    |           | 333       | 13,097    | 37,772    | 188         | 367      | 8,871          | 14,083      |                       | 475       | 34,094      | 112,695     |               |             |              |           | 34,094         | 112,695     |
| Insurance                                  | 19,835         | 171,703   | 4,682     | 16,926    | 18,615    | 176,878   | 834         | 3,820    | 7,405          | 19,332      | 2,534                 | 5,784     | 53,906      | 394,442     |               |             |              |           | 53,906         | 394,442     |
| HAP Expense                                |                |           | 7,719,607 | 8,736,361 |           |           |             |          |                |             |                       |           | 7,719,607   | 8,736,361   |               |             |              |           | 7,719,607      | 8,736,361   |
| Other Expenses                             | 103,309        | 224,958   | 70,726    | 172,279   | 85,142    | 190,248   | 21,218      | 99,100   | 85,900         | 189,750     | 107,133               | 74,554    | 473,428     | 950,888     |               | 3,388       | (72,572)     | (109,060) | 400,856        | 845,216     |
| Total Operating Expense                    | 2,149,433      | 3,005,895 | 8,170,422 | 9,433,511 | 1,326,173 | 2,041,423 | 114,781     | 313,181  | 921,686        | 1,326,778   | 315,919               | 364,003   | 12,998,414  | 16,484,791  |               | 9,385       | (72,572)     | (109,060) | 12,925,842     | 16,385,117  |
| Total Operating Income                     | 1,186,476      | 293,953   | 631,054   | 177,734   | 1,243,771 | 1,158,764 | 4,187,595   | 270,015  | (786,837)      | (1,209,355) | (184,636)             | (197,162) | 6,277,424   | 493,948     | 279,888       | 1,368,528   | (38,917)     | 11,264    | 6,518,394      | 1,873,740   |
| Non-Operating Income (Expense)             |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Interest Expense                           | (19,749)       | (19,134)  |           |           | (489,837) | (449,192) |             | (167)    |                |             |                       |           | (509,585)   | (468,493)   | (28,767)      | (28,767)    | 110,419      | 57,968    | (427,933)      | (439,292)   |
| Interest Income                            | 120,649        | 118,229   | 32        | 38        | 1,220     | 22,416    | 90,090      | 15,345   | 66             | 100         | 7                     | 1         | 212,063     | 156,129     | 639           | 10          | (110,419)    | (57,968)  | 102,283        | 98,171      |
| Replacement/Extraordinary Item             | (72,183)       | (120,673) |           |           | (63,524)  | (129,703) |             |          |                | (580)       |                       |           | (135,707)   | (250,955)   |               |             |              |           | (135,707)      | (250,955)   |
| Other Income (Expense)                     | (165,477)      | (241,255) |           | 425       |           | (41,844)  |             | (2,450)  |                | 708         |                       |           | (165,477)   | (284,416)   |               |             | 49,050       |           | (116,428)      | (284,416)   |
| Management Fees                            | (471,570)      | (484,091) | (241,790) | (262,585) | (192,347) | (302,561) | (497)       | (431)    | 910,478        | 1,145,819   | (656)                 | (569)     | 3,618       | 95,582      |               | (109,869)   | (10,132)     | (11,264)  | (6,514)        | (25,552)    |
| Transfers                                  | (2,557,545)    | 123,237   | (52,195)  |           | (12,778)  |           | 12,778      |          |                |             | 2,562,161             | 7,465     | (47,579)    | 130,703     | 47,579        | (130,703)   |              |           |                | 0           |
| Total Non-Operating Income (Expense)       | (3,165,876)    | (623,686) | (293,952) | (262,123) | (757,265) | (900,884) | 102,371     | 12,297   | 910,543        | 1,146,048   | 2,561,512             | 6,897     | (642,667)   | (621,451)   | 19,451        | (269,328)   | 38,917       | (11,264)  | (584,299)      | (902,043)   |
| Surplus or Deficit Prior to Non-Cash Items | (1,979,400)    | (329,734) | 337,101   | (84,389)  | 486,506   | 257,880   | 4,289,967   | 282,312  | 123,707        | (63,306)    | 2,376,876             | (190,266) | 5,634,756   | (127,503)   | 299,339       | 1,099,199   |              |           | 5,934,095      | 971,696     |
| Non-Cash Items                             |                |           |           |           |           |           |             |          |                |             |                       |           |             |             |               |             |              |           |                |             |
| Depreciation & Amortization                | (697,381)      | (861,201) | (1,470)   | (1,466)   | (424,340) | (392,386) | (429)       | (766)    | (11,924)       | (8,907)     | (273)                 | (268)     | (1,135,818) | (1,264,995) |               |             |              |           | (1,135,818)    | (1,264,995) |
| Non-Oper Income (Expense)                  |                | 994,794   |           |           |           | (4,719)   | (320)       | (26,320) |                | 25          |                       |           | (320)       | 963,780     |               | (1,102,668) |              |           | (320)          | (138,889)   |
| Total Non-Cash Items                       | (697,381)      | 133,593   | (1,470)   | (1,466)   | (424,340) | (397,105) | (750)       | (27,087) | (11,924)       | (8,882)     | (273)                 | (268)     | (1,136,138) | (301,215)   |               | (1,102,668) |              |           | (1,136,138)    | (1,403,883) |
| Change In Net Assets                       | (2,676,781)    | (196,141) | 335,632   | (85,855)  | 62,166    | (139,226) | 4,289,217   | 255,225  | 111,782        | (72,188)    | 2,376,603             | (190,533) | 4,498,619   | (428,718)   | 299,339       | (3,469)     |              |           | 4,797,957      | (432,187)   |







**San Antonio Housing Authority**  
**Summarized Combined Balance Sheet**  
**Amounts in Thousands**  
**Period Ending July 31, 2022**

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|                                                         | Public Housing |           | Section 8 |           | Beacon    |           | Real Estate Services |           | Central Office |           | Community Initiatives |           | Capital Funds |           | Eliminating Company |           | Combined Total |           |
|---------------------------------------------------------|----------------|-----------|-----------|-----------|-----------|-----------|----------------------|-----------|----------------|-----------|-----------------------|-----------|---------------|-----------|---------------------|-----------|----------------|-----------|
|                                                         | This Year      | Last Year | This Year | Last Year | This Year | Last Year | This Year            | Last Year | This Year      | Last Year | This Year             | Last Year | This Year     | Last Year | This Year           | Last Year | This Year      | Last Year |
| <b>Assets</b>                                           |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| <b>Current Assets</b>                                   |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Cash & Investments, Unrestricted                        | 804            | 7,063     | 5,062     | 3,010     | 19,306    | 20,337    | 18,300               | 3,594     | 7,552          | 13,087    | 416                   | 165       |               |           |                     |           | 51,440         | 47,255    |
| Cash & Investments, Restricted                          | 18,914         | 20,029    | 3,353     | 4,444     | 14,544    | 19,189    | 3,337                | 3,112     | 1,043          | 893       | 485                   | 592       | 2,233         | 3,757     |                     |           | 43,909         | 52,016    |
| Accounts Receivable                                     | 909            | 1,694     | 581       | 165       | 9,026     | 7,666     | 786                  | 219       | 2,980          | 1,591     | 338                   | 198       | 2,378         | 1,596     | (9,626)             | (6,175)   | 7,372          | 6,955     |
| Prepaid Expenses and Other Current Assets               | 327            | 341       | 6,969     | 7,495     | 879       | 711       | 4                    | 6         | 112            | 145       | 14                    | 19        |               |           |                     |           | 8,305          | 8,717     |
| <b>Total Current Assets</b>                             | 20,954         | 29,127    | 15,965    | 15,113    | 43,754    | 47,903    | 22,428               | 6,931     | 11,687         | 15,716    | 1,253                 | 974       | 4,611         | 5,354     | (9,626)             | (6,175)   | 111,026        | 114,942   |
| <b>Fixed Assets</b>                                     |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Land, Buildings and Equipment                           | 394,835        | 393,843   | 800       | 800       | 202,624   | 197,879   | 78,295               | 66,047    | 3,170          | 2,933     | 22                    | 22        |               |           |                     |           | 679,747        | 661,524   |
| Construction In Progress                                | 16,091         | 14,446    |           |           | 29,278    | 12,002    | 255                  | 255       | 28             | 21        |                       |           | 31,105        | 27,676    |                     |           | 76,756         | 54,400    |
| Accumulated Depreciation                                | (312,635)      | (303,971) | (764)     | (746)     | (106,707) | (100,052) | (181)                | (193)     | (2,336)        | (2,277)   | (22)                  | (19)      |               |           |                     |           | (422,645)      | (407,259) |
| <b>Total Fixed Assets</b>                               | 98,290         | 104,318   | 37        | 54        | 125,195   | 109,830   | 78,369               | 66,108    | 863            | 676       |                       | 3         | 31,105        | 27,676    |                     |           | 333,858        | 308,665   |
| <b>Other Non-Current Assets</b>                         |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Other Non-Current Assets                                | 46,970         | 44,996    |           |           | 9,204     | 8,861     | 47,601               | 46,312    |                |           |                       |           |               |           | (37,084)            | (32,808)  | 66,691         | 67,361    |
| <b>Total Other Non-Current Assets</b>                   | 46,970         | 44,996    |           |           | 9,204     | 8,861     | 47,601               | 46,312    |                |           |                       |           |               |           | (37,084)            | (32,808)  | 66,691         | 67,361    |
| <b>Deferred Outflow of Resources</b>                    |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Deferred Outflow of Resources                           |                |           |           |           | 316       | 2,268     |                      |           |                |           |                       |           |               |           |                     |           | 316            | 2,268     |
| <b>Total Deferred Outflow of Resources</b>              |                |           |           |           | 316       | 2,268     |                      |           |                |           |                       |           |               |           |                     |           | 316            | 2,268     |
| <b>Total Assets &amp; Deferred Outflow of Resources</b> | 166,214        | 178,440   | 16,001    | 15,167    | 178,469   | 168,861   | 148,398              | 119,350   | 12,550         | 16,392    | 1,253                 | 977       | 35,717        | 33,030    | (46,710)            | (38,983)  | 511,891        | 493,235   |
| <b>Liabilities</b>                                      |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| <b>Deferred Inflow of Resources</b>                     |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Deferred Inflow of Resources                            |                |           |           |           | 186       |           |                      |           |                |           |                       |           |               |           |                     |           | 186            |           |
|                                                         |                |           |           |           | 186       |           |                      |           |                |           |                       |           |               |           |                     |           | 186            |           |
| <b>Current Liabilities</b>                              |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Trade Payable & Accruals                                | 3,494          | 2,608     | 749       | 601       | 3,076     | 5,098     | 54                   | 67        | 1,028          | 575       | 139                   | 63        | 2,527         | 2,089     | (3,502)             | (1,592)   | 7,564          | 9,510     |
| Other Current Liabilities                               | 3,092          | 3,910     | 1,354     | 2,751     | 22,833    | 15,705    | 1,712                | 1,399     | 223            | 1,551     | 301                   | 254       | 2,662         | 2,495     | (10,328)            | (8,467)   | 21,848         | 19,599    |
| <b>Total Current Liabilities</b>                        | 6,586          | 6,519     | 2,103     | 3,352     | 25,908    | 20,803    | 1,766                | 1,466     | 1,251          | 2,126     | 439                   | 317       | 5,189         | 4,585     | (13,831)            | (10,060)  | 29,412         | 29,109    |
| <b>Non-Current Liabilities</b>                          |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Non-Current Long Term Debt                              | 5,496          | 5,704     | 911       | 744       | 116,911   | 109,779   | 52,312               | 45,764    |                |           |                       |           | 12,992        | 15,500    | (31,169)            | (27,276)  | 157,452        | 150,215   |
| <b>Total Non-Current Liabilities</b>                    | 5,496          | 5,704     | 911       | 744       | 116,911   | 109,779   | 52,312               | 45,764    |                |           |                       |           | 12,992        | 15,500    | (31,169)            | (27,276)  | 157,452        | 150,215   |
| <b>Total Liabilities</b>                                | 12,082         | 12,223    | 3,013     | 4,096     | 143,006   | 130,583   | 54,078               | 47,230    | 1,251          | 2,126     | 439                   | 317       | 18,181        | 20,084    | (45,000)            | (37,335)  | 187,050        | 179,324   |
| <b>Equity</b>                                           |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| <b>Equity</b>                                           |                |           |           |           |           |           |                      |           |                |           |                       |           |               |           |                     |           |                |           |
| Invested In Capital Assets                              | 98,290         | 104,318   | 37        | 54        | (3,879)   | (4,964)   | 76,002               | 64,641    | 863            | 676       |                       | 3         | 15,634        | 9,933     | 26,904              | 22,945    | 213,850        | 197,606   |
| Restricted Net Assets                                   | 18,914         | 20,029    | 3,353     | 4,444     | 14,544    | 19,189    | 3,337                | 3,112     | 1,043          | 893       | 485                   | 592       | 2,233         | 3,757     |                     |           | 43,909         | 52,016    |
| Unrestricted Net Assets                                 | 36,929         | 41,871    | 9,599     | 6,573     | 24,799    | 24,054    | 14,980               | 4,367     | 9,393          | 12,696    | 328                   | 65        | (331)         | (745)     | (28,614)            | (24,593)  | 67,082         | 64,289    |
| <b>Total Equity</b>                                     | 154,133        | 166,218   | 12,988    | 11,071    | 35,463    | 38,278    | 94,320               | 72,120    | 11,299         | 14,266    | 813                   | 660       | 17,536        | 12,946    | (1,710)             | (1,647)   | 324,841        | 313,911   |
| <b>Total Liabilities and Equity</b>                     | 166,214        | 178,440   | 16,001    | 15,167    | 178,469   | 168,861   | 148,398              | 119,350   | 12,550         | 16,392    | 1,253                 | 977       | 35,717        | 33,030    | (46,710)            | (38,983)  | 511,891        | 493,235   |