# PRELIMINARY **FINANCIAL STATEMENTS**

SAHA | SAN ANTONIO HOUSING AUTHORITY

Opportunity Lives Here

# PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **November 30, 2021**
**Issue Date:** December 8, 2021
*(Unaudited and Subject to Review)*

## SAHA COMBINED

1. Summarized Combined Income Statement – Current Month

2. Summarized Combined Income Statement – Year-To-Date

3. Summarized Combined Balance Sheet


**DIANA K. FIEDLER**
Chief Financial Officer

**LINDA LE**
Controller

**JENNIFER MIRELES**
Budget Manager

# San Antonio Housing Authority
## Combined Income Statement - Current Month
### Period Ending November 30, 2021
### Actual Amounts Vs. Approved Budget Comparison

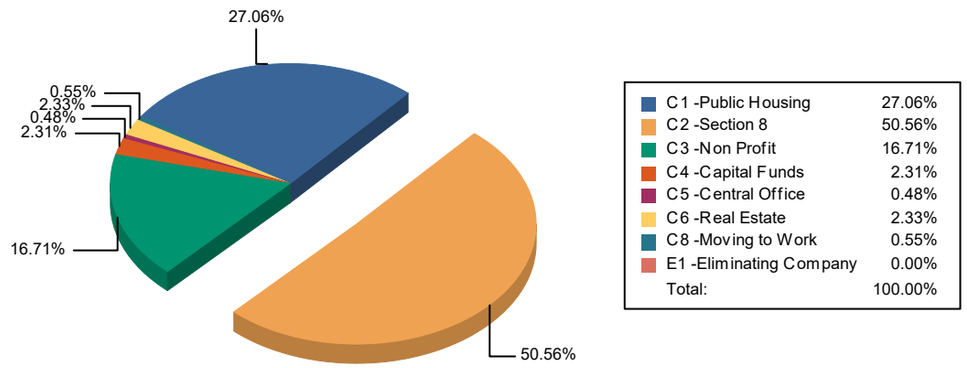


| Account Description | Public Housing | | Section 8 | | Beacon | | Real Estate | | Central Office | | Community Initiatives | | Subotal | | Capital Funds | | Elim Company | | Combined Total | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget |
| **Revenue** | | | | | | | | | | | | | | | | | | | | |
| Rental Revenue | 870,261 | 964,679 | | | 2,496,892 | 3,033,272 | | | | | | | 3,367,153 | 3,997,951 | | | | | 3,367,153 | 3,997,951 |
| Bad Debt, Net of Collections | (23,319) | (8,786) | | | (31,389) | (81,448) | | | | | | | (54,708) | (90,234) | | | | | (54,708) | (90,234) |
| Other Tenant Revenue | 17,742 | 18,026 | | | 73,450 | 108,901 | | | | | | | 91,192 | 126,927 | | | | | 91,192 | 126,927 |
| Grants | 3,669,072 | 2,074,694 | 869,843 | 801,612 | 273,091 | 241,439 | | | | | 78,612 | 92,850 | 4,890,618 | 3,210,595 | 390,283 | 1,153,615 | (25,514) | (7,358) | 5,255,388 | 4,356,852 |
| HAP Revenue | | | 7,660,850 | 8,581,452 | | | | | | | | | 7,660,850 | 8,581,452 | | | | | 7,660,850 | 8,581,452 |
| Miscellaneous Revenue | 30,943 | 26,269 | 100 | 3,808 | 7,324 | 15,164 | 392,967 | 510,849 | 80,910 | 122,256 | 13,337 | 26,181 | 525,582 | 704,529 | | | (85,982) | (97,932) | 439,600 | 606,597 |
| **Net Revenue** | 4,564,700 | 3,074,882 | 8,530,793 | 9,386,872 | 2,819,368 | 3,317,328 | 392,967 | 510,849 | 80,910 | 122,256 | 91,949 | 119,032 | 16,480,688 | 16,531,219 | 390,283 | 1,153,615 | (111,496) | (105,290) | 16,759,476 | 17,579,544 |
| **Operating Expense** | | | | | | | | | | | | | | | | | | | | |
| Salaries and Benefits | 958,806 | 1,087,953 | 376,972 | 414,536 | 585,304 | 784,962 | 104,887 | 89,943 | 905,684 | 917,329 | 180,685 | 216,208 | 3,112,337 | 3,510,931 | | 1,078 | | | 3,112,337 | 3,512,009 |
| Supplies and Materials | 217,247 | 170,359 | | | 84,235 | 97,388 | | | 572 | 2,725 | | | 302,054 | 270,472 | | | | | 302,054 | 270,472 |
| Fleet Costs | 24,755 | 13,273 | 2,210 | 2,459 | 2,590 | 3,982 | 729 | 442 | 1,795 | 2,826 | | | 32,079 | 22,980 | | | | | 32,079 | 22,980 |
| Outside Services | 818,366 | 631,450 | 42 | 144 | 419,374 | 345,517 | 5,829 | 8,616 | 42,583 | 21,622 | | | 1,286,194 | 1,007,349 | | | | | 1,286,194 | 1,007,349 |
| Utilities | 414,532 | 435,384 | | | 362,469 | 310,807 | 164 | 324 | 10,704 | 12,292 | | | 787,870 | 758,806 | | | (39) | | 787,831 | 758,806 |
| Protective Services | 27,680 | 35,203 | 66 | 26 | 9,902 | 23,868 | | 117 | 501 | 24,308 | | 592 | 38,148 | 84,113 | | | | | 38,148 | 84,113 |
| Insurance | 65,168 | 128,067 | 15,179 | 11,666 | 74,125 | 180,906 | 808 | 3,648 | 1,582 | 12,602 | 676 | 2,875 | 157,538 | 339,765 | | | | | 157,538 | 339,765 |
| HAP Expense | | | 7,661,739 | 8,556,384 | | | | | | | | | 7,661,739 | 8,556,384 | | | | | 7,661,739 | 8,556,384 |
| Other Expenses | 199,723 | 234,753 | 56,871 | 143,734 | 168,294 | 186,799 | 105,136 | 79,565 | 142,307 | 196,807 | 53,974 | 65,431 | 726,304 | 907,089 | | 29,391 | (95,310) | (104,852) | 630,994 | 831,628 |
| **Total Operating Expense** | 2,726,277 | 2,736,442 | 8,113,078 | 9,128,948 | 1,706,292 | 1,934,229 | 217,554 | 182,656 | 1,105,728 | 1,190,510 | 235,335 | 285,106 | 14,104,264 | 15,457,890 | | 30,469 | (95,349) | (104,852) | 14,008,915 | 15,383,507 |
| **Total Operating Income** | 1,838,423 | 338,440 | 417,715 | 257,923 | 1,113,076 | 1,383,100 | 175,414 | 328,194 | (1,024,819) | (1,068,253) | (143,385) | (166,074) | 2,376,424 | 1,073,330 | 390,283 | 1,123,146 | (16,147) | (438) | 2,750,560 | 2,196,037 |
| **Non-Operating Income (Expense)** | | | | | | | | | | | | | | | | | | | | |
| Interest Expense | (20,527) | (20,527) | | | (491,358) | (550,874) | | (140) | | | | | (511,885) | (571,540) | (33,656) | (33,656) | 124,679 | 139,098 | (420,861) | (466,098) |
| Interest Income | 117,639 | 79,166 | 25 | 33 | 19,986 | 21,245 | 87,332 | 32,827 | 88 | 372 | 6 | 2 | 225,076 | 133,644 | 230 | 10 | (124,679) | (138,142) | 100,627 | (4,487) |
| Replacement/Extraordinary Item | (149,075) | (94,615) | | | (85,016) | (136,782) | | | (260) | (767) | | | (234,351) | (232,163) | | | | | (234,351) | (232,163) |
| Other Income (Expense) | (123,957) | (203,144) | | | 61,847 | (8,577) | | (2,492) | | 225 | 1,650 | | (60,460) | (213,988) | | | 25,514 | 7,358 | (34,947) | (206,630) |
| Management Fees | (468,987) | (437,625) | (234,075) | (275,943) | (188,259) | (255,925) | (403) | (836) | 1,011,787 | 1,179,524 | (715) | (1,784) | 119,348 | 207,411 | (109,869) | (219,738) | (19,080) | (6,920) | (9,601) | (19,247) |
| Transfers | 122,010 | 113,136 | (667,575) | | 450,558 | | (26,449) | | 39,710 | | 164,744 | 11,009 | 82,998 | 124,145 | (82,998) | (109,869) | | | | 14,276 |
| **Total Non-Operating Income (Expense)** | (522,897) | (563,608) | (901,624) | (275,910) | (232,242) | (930,912) | 60,480 | 29,359 | 1,051,325 | 1,179,354 | 165,685 | 9,226 | (379,274) | (552,492) | (226,293) | (363,253) | 6,434 | 1,394 | (599,133) | (914,350) |
| **Surplus or Deficit Prior to Non-Cash Items** | 1,315,526 | (225,168) | (483,909) | (17,987) | 880,833 | 452,187 | 235,894 | 357,552 | 26,506 | 111,101 | 22,300 | (156,847) | 1,997,150 | 520,838 | 163,990 | 759,893 | (9,713) | 956 | 2,151,427 | 1,281,687 |
| **Non-Cash Items** | | | | | | | | | | | | | | | | | | | | |
| Depreciation & Amortization | (737,590) | (728,196) | (1,466) | (1,466) | (454,572) | (561,653) | (1,171) | (1,166) | (11,544) | (9,447) | (268) | (268) | (1,206,611) | (1,302,196) | | | | | (1,206,611) | (1,302,196) |
| Non-Oper Income (Expense) | 9,752 | 896,928 | | | | (13) | (1) | 225,264 | (9,752) | | | | (1) | 1,122,178 | | (760,812) | | | (1) | 361,366 |
| **Total Non-Cash Items** | (727,838) | 168,731 | (1,466) | (1,466) | (454,572) | (561,666) | (1,171) | 224,098 | (21,296) | (9,447) | (268) | (268) | (1,206,612) | (180,018) | | (760,812) | | | (1,206,612) | (940,830) |
| **Change In Net Assets** | 587,688 | (56,437) | (485,375) | (19,453) | 426,261 | (109,479) | 234,723 | 581,650 | 5,210 | 101,654 | 22,032 | (157,115) | 790,538 | 340,820 | 163,990 | (919) | (9,713) | 956 | 944,815 | 340,857 |

**San Antonio Housing Authority**
**Combined Income Statement - Current Month**
**Period Ending November 30, 2021**
**Actual Amounts Vs. Approved Budget Comparison**

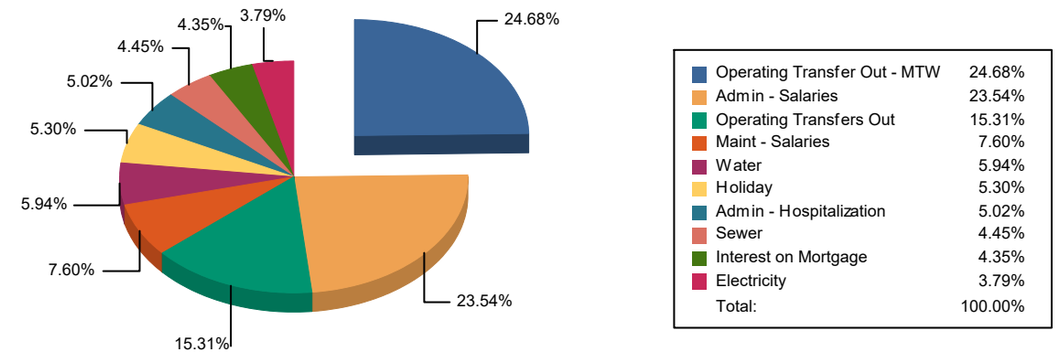
## Net Revenue

by Line of Business



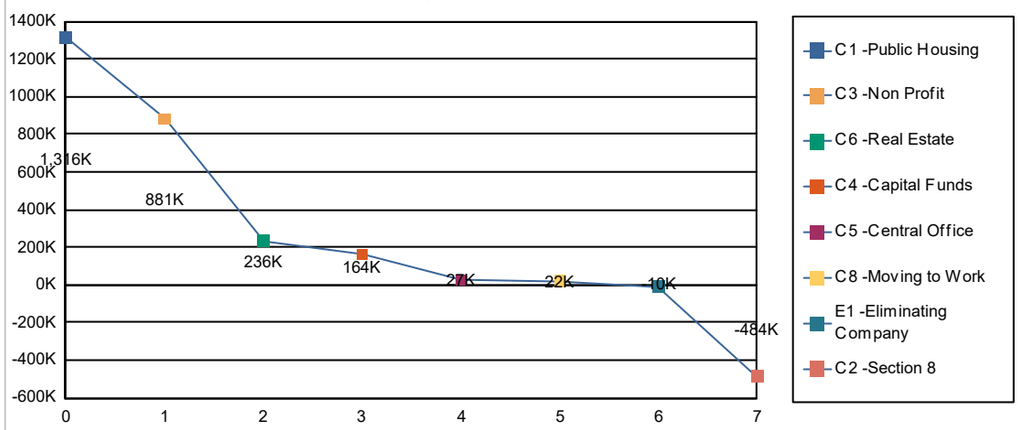

## Top 10 Operating Expenses

Excluding HAP Expenses



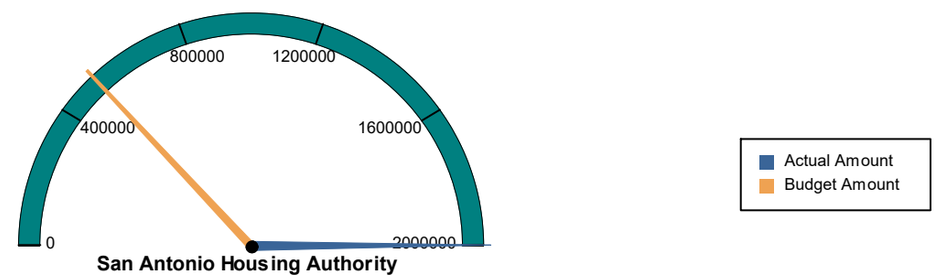

## Surplus or Deficit Prior to Non-Cash Items

by Line of Business




## Subtotal Surplus or Deficit Prior to Non-Cash Items

(Before Capital Funds)



# San Antonio Housing Authority
## Combined Income Statement - Year-To-Date
## Period Ending November 30, 2021
## Actual Amounts Vs. Approved Budget Comparison

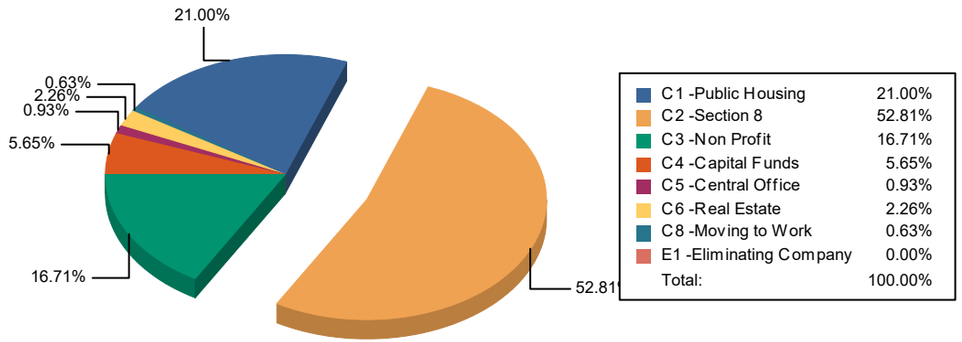


| Account Description | Public Housing | | Section 8 | | Beacon | | Real Estate | | Central Office | | Community Initiatives | | Subotal | | Capital Funds | | Elim Company | | Combined Total | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget |
| **Revenue** | | | | | | | | | | | | | | | | | | | | |
| Rental Revenue | 4,340,176 | 4,823,395 | | | 12,096,045 | 14,213,412 | | | | | | | 16,436,220 | 19,036,807 | | | | | 16,436,220 | 19,036,807 |
| Bad Debt, Net of Collections | (18,182) | (43,931) | | | (294,227) | (399,493) | | | | | | | (312,409) | (443,424) | | | | | (312,409) | (443,424) |
| Other Tenant Revenue | (51,868) | 90,129 | | | 464,580 | 530,483 | | | | | | | 412,711 | 620,612 | | | | | 412,711 | 620,612 |
| Grants | 12,484,798 | 10,373,468 | 4,900,950 | 4,008,061 | 1,335,770 | 1,207,193 | | | | | 442,780 | 464,251 | 19,164,298 | 16,052,974 | 4,622,049 | 5,768,076 | (126,806) | (36,792) | 23,659,542 | 21,784,259 |
| HAP Revenue | | | 38,264,193 | 42,907,258 | | | | | | | | | 38,264,193 | 42,907,258 | | | | | 38,264,193 | 42,907,258 |
| Miscellaneous Revenue | 409,131 | 131,347 | 347 | 19,040 | 59,875 | 75,824 | 1,851,325 | 2,557,368 | 759,198 | 611,282 | 72,571 | 130,907 | 3,152,446 | 3,525,768 | | | (402,206) | (489,661) | 2,750,240 | 3,036,108 |
| **Net Revenue** | 17,164,055 | 15,374,409 | 43,165,490 | 46,934,360 | 13,662,042 | 15,627,420 | 1,851,325 | 2,557,368 | 759,198 | 611,282 | 515,351 | 595,158 | 77,117,460 | 81,699,996 | 4,622,049 | 5,768,076 | (529,012) | (526,452) | 81,210,497 | 86,941,620 |
| **Operating Expense** | | | | | | | | | | | | | | | | | | | | |
| Salaries and Benefits | 4,769,872 | 5,439,766 | 1,904,185 | 2,072,682 | 2,907,129 | 3,861,908 | 458,356 | 449,716 | 4,438,718 | 4,586,645 | 902,560 | 1,081,038 | 15,380,821 | 17,491,754 | | 5,391 | | | 15,380,821 | 17,497,145 |
| Supplies and Materials | 1,035,502 | 851,795 | (101) | | 513,263 | 572,476 | | | 8,780 | 13,625 | | | 1,557,445 | 1,437,896 | | | | | 1,557,445 | 1,437,896 |
| Fleet Costs | 88,651 | 66,363 | 7,794 | 12,293 | 12,597 | 20,178 | 1,276 | 2,210 | 7,578 | 14,128 | | | 117,895 | 115,172 | | | | | 117,895 | 115,172 |
| Outside Services | 3,820,036 | 3,157,251 | 183 | 721 | 1,827,154 | 1,849,540 | 34,131 | 43,078 | 120,678 | 108,109 | | | 5,802,183 | 5,158,699 | | | | | 5,802,183 | 5,158,699 |
| Utilities | 2,241,085 | 2,176,918 | | | 1,470,507 | 1,460,784 | 995 | 1,620 | 65,226 | 61,458 | | | 3,777,814 | 3,700,780 | | | | | 3,777,814 | 3,700,780 |
| Protective Services | 309,984 | 176,015 | 2,071 | 129 | 37,517 | 117,909 | | 585 | 31,160 | 121,538 | | 2,960 | 380,730 | 419,137 | | | | | 380,730 | 419,137 |
| Insurance | 520,667 | 662,952 | 52,431 | 66,676 | 807,962 | 856,328 | 12,330 | 19,485 | 55,604 | 76,268 | 12,338 | 18,389 | 1,461,333 | 1,700,097 | | | | | 1,461,333 | 1,700,097 |
| HAP Expense | | | 38,212,718 | 42,781,922 | | | | | | | | | 38,212,718 | 42,781,922 | | | | | 38,212,718 | 42,781,922 |
| Other Expenses | 681,135 | 1,100,606 | 435,917 | 698,234 | 633,633 | 848,305 | 287,215 | 395,075 | 535,915 | 959,882 | 232,058 | 321,181 | 2,805,872 | 4,323,284 | | 146,956 | (442,592) | (524,260) | 2,363,280 | 3,945,980 |
| **Total Operating Expense** | 13,466,932 | 13,631,665 | 40,615,198 | 45,632,656 | 8,209,763 | 9,587,429 | 794,302 | 911,769 | 5,263,660 | 5,941,654 | 1,146,956 | 1,423,567 | 69,496,811 | 77,128,740 | | 152,347 | (442,592) | (524,260) | 69,054,219 | 76,756,827 |
| **Total Operating Income** | 3,697,123 | 1,742,743 | 2,550,292 | 1,301,704 | 5,452,279 | 6,039,991 | 1,057,023 | 1,645,599 | (4,504,463) | (5,330,371) | (631,606) | (828,409) | 7,620,648 | 4,571,256 | 4,622,049 | 5,615,729 | (86,420) | (2,192) | 12,156,278 | 10,184,793 |
| **Non-Operating Income (Expense)** | | | | | | | | | | | | | | | | | | | | |
| Interest Expense | (103,251) | (103,251) | | | (2,504,095) | (2,685,405) | | (701) | | | | | (2,607,345) | (2,789,356) | (174,254) | (174,254) | 613,837 | 500,323 | (2,167,763) | (2,463,288) |
| Interest Income | 579,499 | 389,479 | 105 | 164 | 102,026 | 106,134 | 426,552 | 347,826 | 486 | 1,862 | 29 | 10 | 1,108,698 | 845,473 | 271 | 52 | (613,837) | (507,016) | 495,133 | 338,510 |
| Replacement/Extraordinary Item | (731,381) | (473,074) | | | (564,360) | (690,159) | | | (260) | (3,835) | | | (1,296,002) | (1,167,068) | | | | | (1,296,002) | (1,167,068) |
| Other Income (Expense) | (932,570) | (1,015,722) | | | 188,605 | (38,475) | | (12,460) | | 1,125 | 1,650 | | (742,315) | (1,065,532) | | | 126,806 | 36,792 | (615,509) | (1,028,740) |
| Management Fees | (2,303,535) | (2,188,123) | (1,196,479) | (1,379,715) | (933,435) | (1,264,390) | (2,175) | (4,180) | 5,023,389 | 5,897,519 | (4,303) | (8,921) | 583,463 | 1,052,191 | (549,346) | (1,098,692) | (103,243) | (34,600) | (69,126) | (81,101) |
| Transfers | 1,715,805 | 565,681 | (2,571,968) | | 610,704 | | (186,595) | | 141,112 | | 706,548 | 55,043 | 415,606 | 620,724 | (415,606) | (549,346) | | | | 71,379 |
| **Total Non-Operating Income (Expense)** | (1,775,433) | (2,825,009) | (3,768,342) | (1,379,551) | (3,100,555) | (4,572,294) | 237,783 | 330,484 | 5,164,728 | 5,896,671 | 703,925 | 46,132 | (2,537,895) | (2,503,568) | (1,138,935) | (1,822,240) | 23,563 | (4,501) | (3,653,267) | (4,330,308) |
| **Surplus or Deficit Prior to Non-Cash Items** | 1,921,690 | (1,082,266) | (1,218,050) | (77,847) | 2,351,724 | 1,467,696 | 1,294,805 | 1,976,083 | 660,265 | 566,299 | 72,319 | (782,277) | 5,082,754 | 2,067,689 | 3,483,114 | 3,793,489 | (62,857) | (6,693) | 8,503,011 | 5,854,485 |
| **Non-Cash Items** | | | | | | | | | | | | | | | | | | | | |
| Depreciation & Amortization | (3,703,473) | (3,659,591) | (7,331) | (7,331) | (2,076,584) | (2,814,393) | (5,853) | (5,831) | (55,851) | (48,728) | (1,338) | (1,338) | (5,850,430) | (6,537,211) | | | | | (5,850,430) | (6,537,211) |
| Non-Oper Income (Expense) | 62,600 | 4,484,638 | | | 29,256 | (67) | (82,305) | 1,126,321 | (62,857) | | | | (53,307) | 5,610,892 | | (3,804,061) | | | (53,307) | 1,806,831 |
| **Total Non-Cash Items** | (3,640,873) | 825,047 | (7,331) | (7,331) | (2,047,327) | (2,814,459) | (88,159) | 1,120,490 | (118,708) | (48,728) | (1,338) | (1,338) | (5,903,736) | (926,319) | | (3,804,061) | | | (5,903,736) | (4,730,380) |
| **Change In Net Assets** | (1,719,183) | (257,219) | (1,225,382) | (85,178) | 304,397 | (1,346,763) | 1,206,647 | 3,096,573 | 541,557 | 517,572 | 70,982 | (783,614) | (820,983) | 1,141,370 | 3,483,114 | (10,572) | (62,857) | (6,693) | 2,599,275 | 1,124,105 |

**San Antonio Housing Authority**
**Combined Income Statement - Year-To-Date**
**Period Ending November 30, 2021**
**Actual Amounts Vs. Approved Budget Comparison**

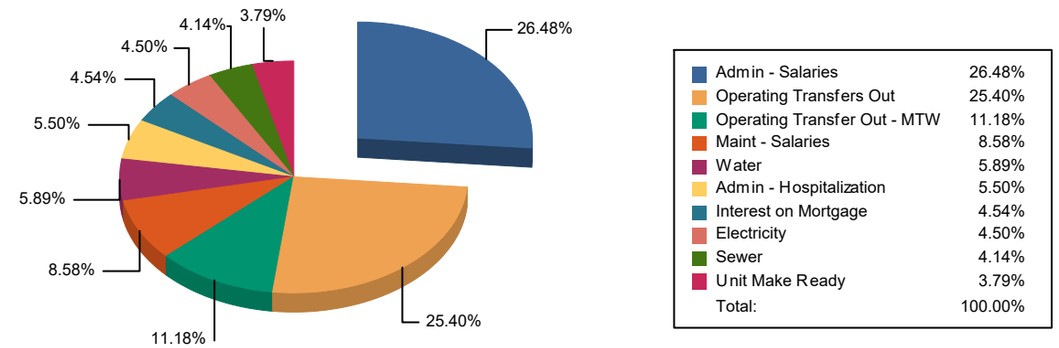
## Net Revenue

by Line of Business



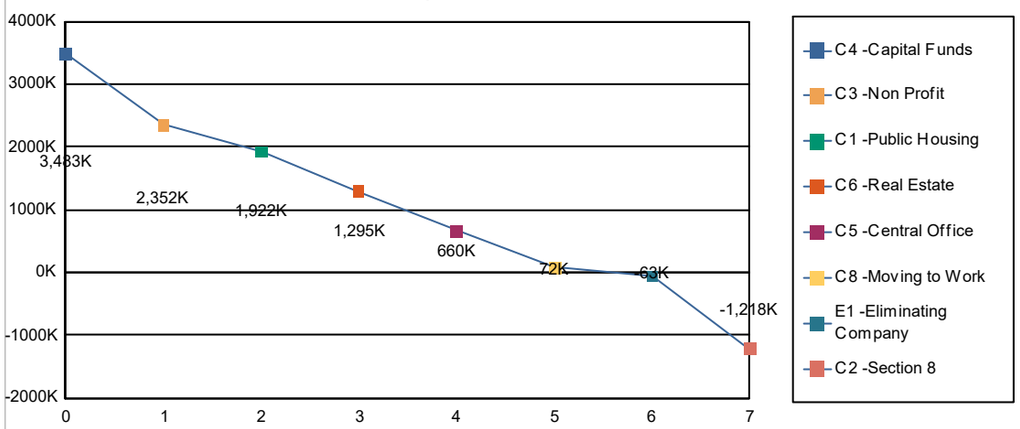

## Top 10 Operating Expenses

Excluding HAP Expenses



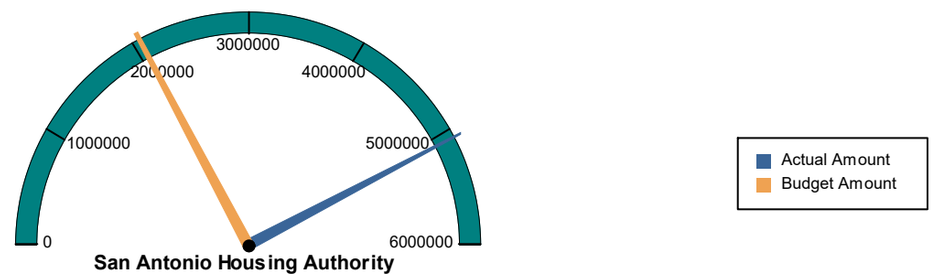

## Surplus or Deficit Prior to Non-Cash Items

by Line of Business




## Subtotal Surplus or Deficit Prior to Non-Cash Items

(Before Capital Funds)



SAHA SAN ANTONIO HOUSING AUTHORITY
Opportunity Lives Here

# San Antonio Housing Authority
## Summarized Combined Balance Sheet
### Amounts in Thousands
### Period Ending November 30, 2021

GlJdeBalanceSheetByResponsicility
rp_jdeBalanceSheetByResponsicility
12/10/2021 4:36:47PM


| | Public Housing | | Section 8 | | Beacon | | Real Estate Services | | Central Office | | Community Initiatives | | Capital Funds | | Eliminating Company | | Combined Total | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year | This Year | Last Year |
| **Assets** | | | | | | | | | | | | | | | | | | |
| **Current Assets** | | | | | | | | | | | | | | | | | | |
| Cash & Investments, Unrestricted | 5,423 | 7,643 | 3,930 | 5,500 | 20,557 | 26,030 | 4,267 | 2,929 | 11,273 | 12,830 | 220 | 146 | | | | | 45,669 | 55,078 |
| Cash & Investments, Restricted | 20,559 | 16,477 | 7,987 | 3,047 | 18,027 | 12,156 | 3,030 | 1,591 | 893 | 300 | 569 | 735 | 2,882 | 8,781 | | | 53,947 | 43,086 |
| Accounts Receivable | 324 | 1,131 | 144 | 33 | 7,669 | 7,625 | 643 | 1,025 | 2,213 | 2,563 | 255 | 57 | 1,318 | 1,522 | (6,901) | (7,446) | 5,665 | 6,510 |
| Prepaid Expenses and Other Current Assets | 364 | 263 | 6,642 | 8,030 | 1,087 | 774 | 11 | 9 | 123 | 93 | 13 | 5 | | | | | 8,240 | 9,175 |
| **Total Current Assets** | 26,669 | 25,514 | 18,704 | 16,611 | 47,340 | 46,585 | 7,951 | 5,553 | 14,502 | 15,787 | 1,057 | 943 | 4,200 | 10,303 | (6,901) | (7,446) | 113,521 | 113,849 |
| **Fixed Assets** | | | | | | | | | | | | | | | | | | |
| Land, Buildings and Equipment | 393,889 | 389,052 | 800 | 800 | 198,905 | 174,318 | 66,026 | 41,587 | 3,158 | 3,065 | 22 | 41 | | | | | 662,801 | 608,863 |
| Construction In Progress | 16,240 | 11,100 | | | 17,107 | 6,762 | 255 | 1,261 | 103 | 35 | | | 28,791 | 27,009 | | | 62,496 | 46,167 |
| Accumulated Depreciation | (306,916) | (298,907) | (752) | (735) | (101,813) | (90,049) | (177) | (184) | (2,322) | (2,341) | (20) | (36) | | | | | (412,001) | (392,251) |
| **Total Fixed Assets** | 103,214 | 101,245 | 48 | 66 | 114,198 | 91,031 | 66,103 | 42,664 | 938 | 759 | 2 | 5 | 28,791 | 27,009 | | | 313,295 | 262,778 |
| **Other Non-Current Assets** | | | | | | | | | | | | | | | | | | |
| Other Non-Current Assets | 45,572 | 36,424 | | | 8,917 | 3,731 | 46,401 | 46,718 | | | | | | | (33,388) | (20,028) | 67,503 | 66,845 |
| **Total Other Non-Current Assets** | 45,572 | 36,424 | | | 8,917 | 3,731 | 46,401 | 46,718 | | | | | | | (33,388) | (20,028) | 67,503 | 66,845 |
| **Deferred Outflow of Resources** | | | | | | | | | | | | | | | | | | |
| Deferred Outflow of Resources | | | | | 2,230 | 3,472 | | | | | | | | | | | 2,230 | 3,472 |
| **Total Deferred Outflow of Resources** | | | | | 2,230 | 3,472 | | | | | | | | | | | 2,230 | 3,472 |
| **Total Assets & Deferred Outflow of Resources** | 175,454 | 163,183 | 18,752 | 16,677 | 172,686 | 144,818 | 120,456 | 94,936 | 15,440 | 16,545 | 1,059 | 948 | 32,991 | 37,312 | (40,289) | (27,474) | 496,549 | 446,945 |
| **Liabilities** | | | | | | | | | | | | | | | | | | |
| **Current Liabilities** | | | | | | | | | | | | | | | | | | |
| Trade Payable & Accruals | 1,975 | 2,915 | 991 | 288 | 5,998 | 4,798 | 27 | 7 | (249) | 272 | 47 | 60 | 2,062 | 1,529 | (2,344) | (1,890) | 8,508 | 7,979 |
| Other Current Liabilities | 4,191 | 3,182 | 6,511 | 2,769 | 11,620 | 6,417 | 1,630 | 953 | 1,363 | 2,278 | 249 | 196 | 2,301 | 1,733 | (4,841) | (5,742) | 23,024 | 11,787 |
| **Total Current Liabilities** | 6,166 | 6,098 | 7,503 | 3,057 | 17,618 | 11,216 | 1,657 | 960 | 1,114 | 2,550 | 297 | 255 | 4,363 | 3,262 | (7,184) | (7,633) | 31,533 | 19,766 |
| **Non-Current Liabilities** | | | | | | | | | | | | | | | | | | |
| Non-Current Long Term Debt | 5,632 | 810 | 731 | 1,161 | 117,156 | 92,655 | 45,567 | 21,871 | | | | | 14,800 | 17,370 | (31,395) | (18,181) | 152,491 | 115,687 |
| **Total Non-Current Liabilities** | 5,632 | 810 | 731 | 1,161 | 117,156 | 92,655 | 45,567 | 21,871 | | | | | 14,800 | 17,370 | (31,395) | (18,181) | 152,491 | 115,687 |
| **Total Liabilities** | 11,798 | 6,908 | 8,233 | 4,219 | 134,773 | 103,871 | 47,224 | 22,832 | 1,114 | 2,550 | 297 | 255 | 19,163 | 20,633 | (38,579) | (25,814) | 184,024 | 135,454 |
| **Equity** | | | | | | | | | | | | | | | | | | |
| **Equity** | | | | | | | | | | | | | | | | | | |
| Invested In Capital Assets | 103,214 | 101,245 | 48 | 66 | (7,396) | 447 | 64,637 | 41,197 | 938 | 759 | 2 | 5 | 11,747 | 7,924 | 26,512 | 18,185 | 199,702 | 169,829 |
| Restricted Net Assets | 20,559 | 16,477 | 7,987 | 3,047 | 18,027 | 12,156 | 3,030 | 1,591 | 893 | 300 | 569 | 735 | 2,882 | 8,781 | | | 53,947 | 43,086 |
| Unrestricted Net Assets | 39,884 | 38,553 | 2,483 | 9,345 | 27,282 | 28,344 | 5,565 | 29,316 | 12,495 | 12,936 | 191 | (47) | (801) | (25) | (28,222) | (19,845) | 58,876 | 98,576 |
| **Total Equity** | 163,656 | 156,275 | 10,519 | 12,458 | 37,912 | 40,947 | 73,231 | 72,104 | 14,326 | 13,995 | 762 | 693 | 13,828 | 16,679 | (1,710) | (1,660) | 312,525 | 311,491 |
| **Total Liabilities and Equity** | 175,454 | 163,183 | 18,752 | 16,677 | 172,686 | 144,818 | 120,456 | 94,936 | 15,440 | 16,545 | 1,059 | 948 | 32,991 | 37,312 | (40,289) | (27,474) | 496,549 | 446,945 |