



# PRELIMINARY **FINANCIAL STATEMENTS**



**SAHA** | SAN ANTONIO  
HOUSING AUTHORITY  
Opportunity Lives Here

# PRELIMINARY FINANCIAL STATEMENTS

For the Month and Year-to Date Ended **October 31, 2021**

**Issue Date:** November 9, 2021

*(Unaudited and Subject to Review)*

## SAHA COMBINED

1. Summarized Combined Income Statement - Current Month
2. Summarized Combined Income Statement - Year-To-Date
3. Summarized Combined Balance Sheet

**DIANA K. FIEDLER**  
Chief Financial  
Officer

**LINDA LE**  
Controller

**JENNIFER  
MIRELES**  
Budget Manager

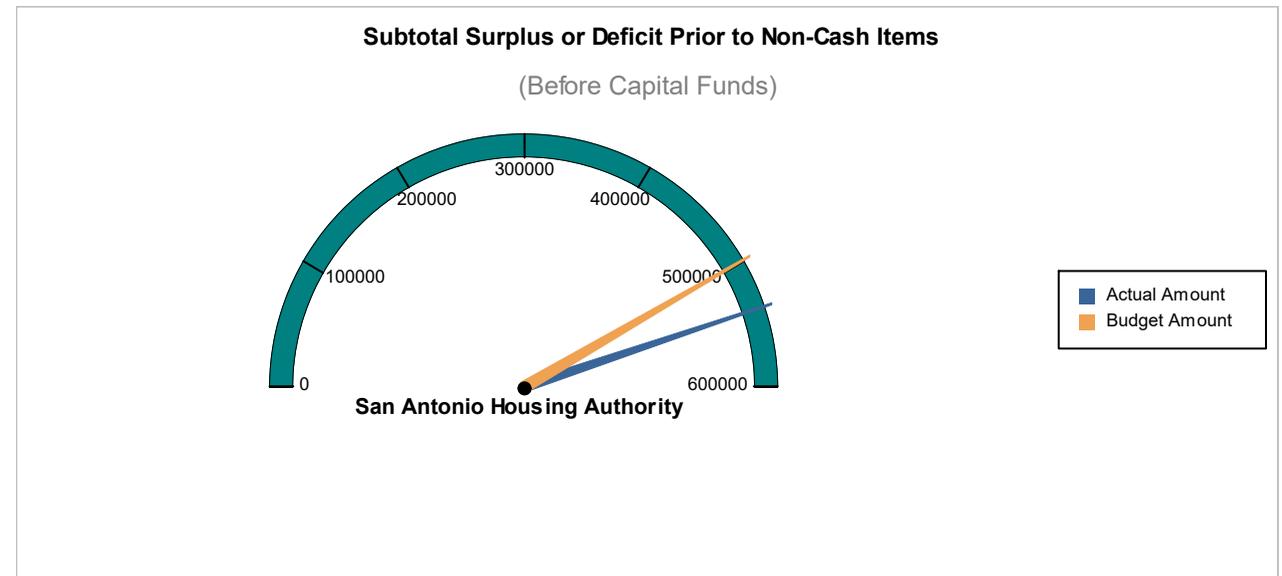
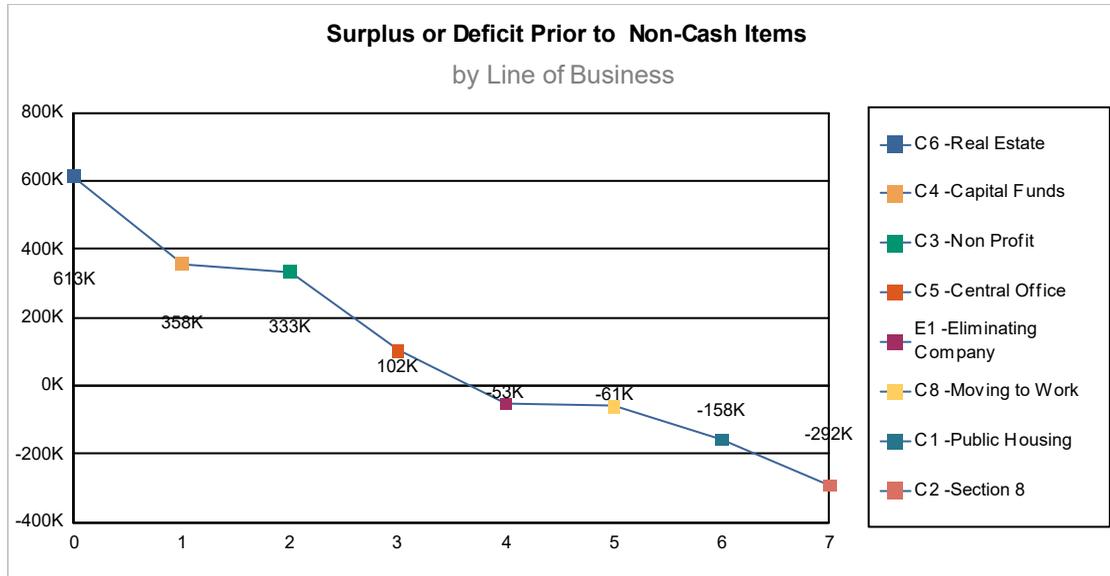
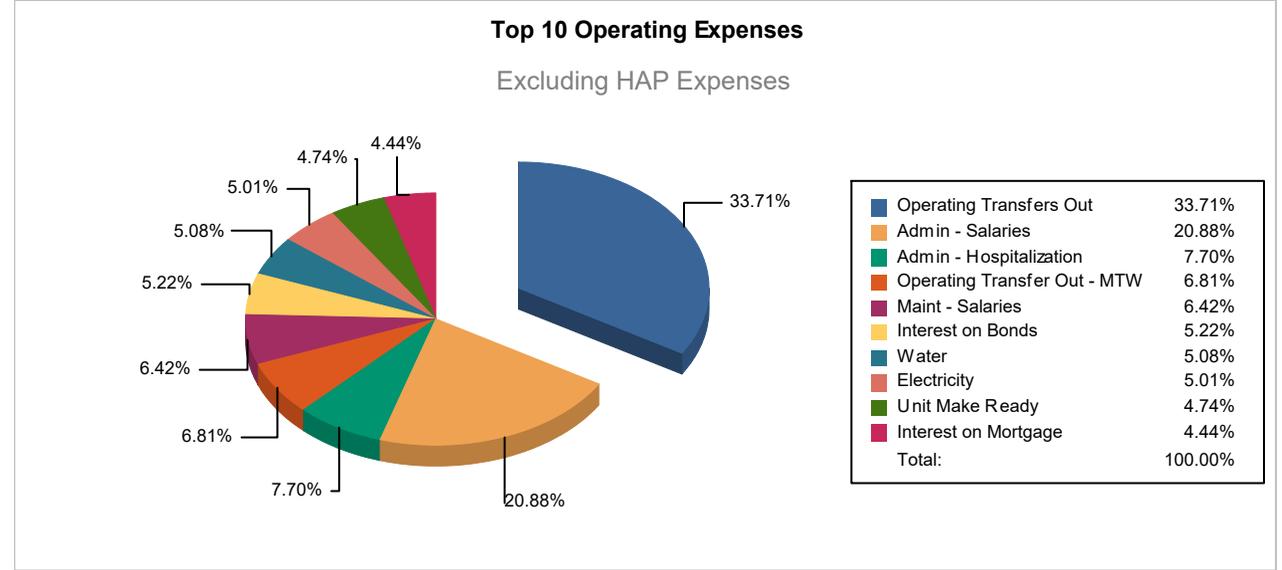
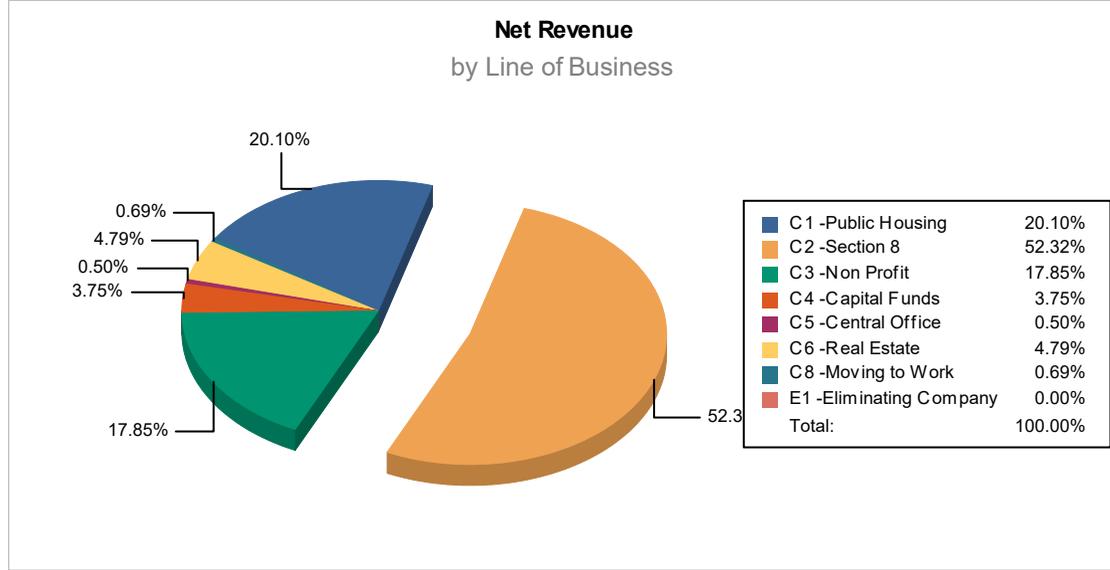


**San Antonio Housing Authority  
 Combined Income Statement - Current Month  
 Period Ending October 31, 2021**

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**Actual Amounts Vs. Approved Budget Comparison**

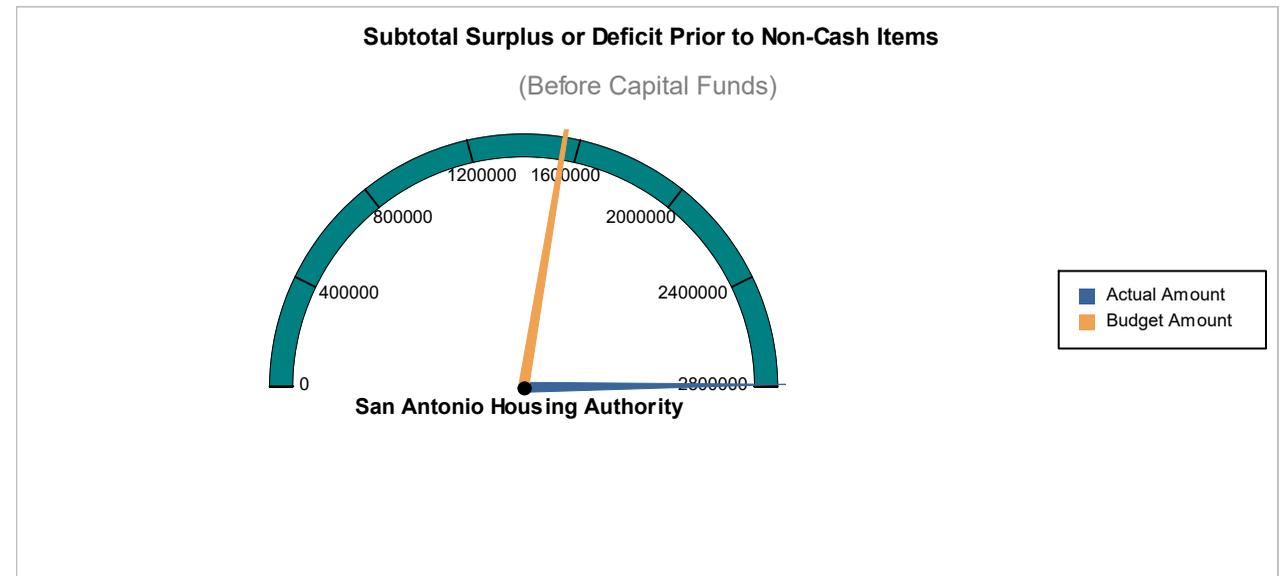
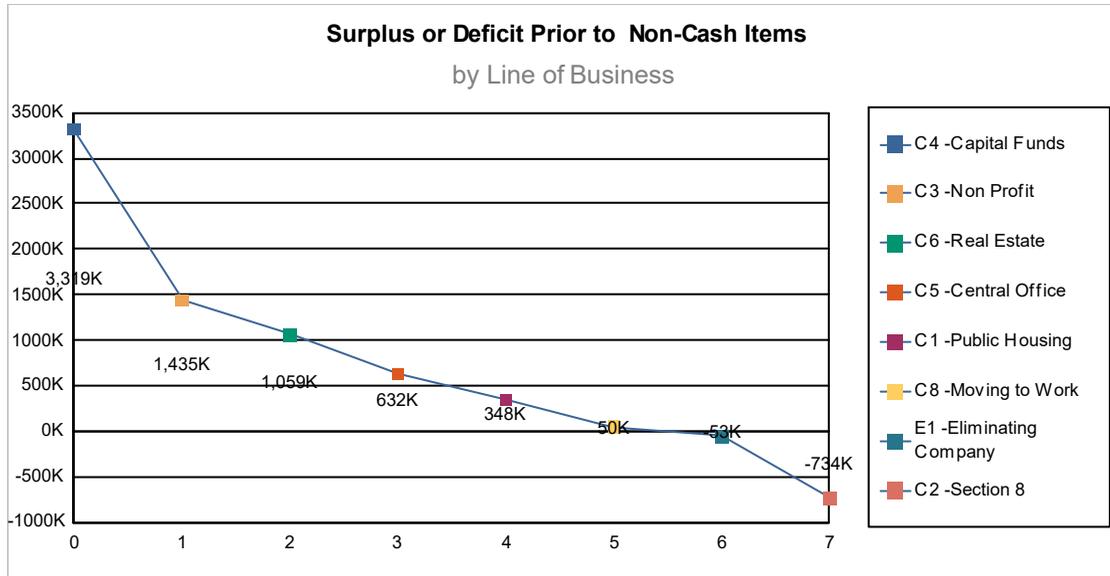
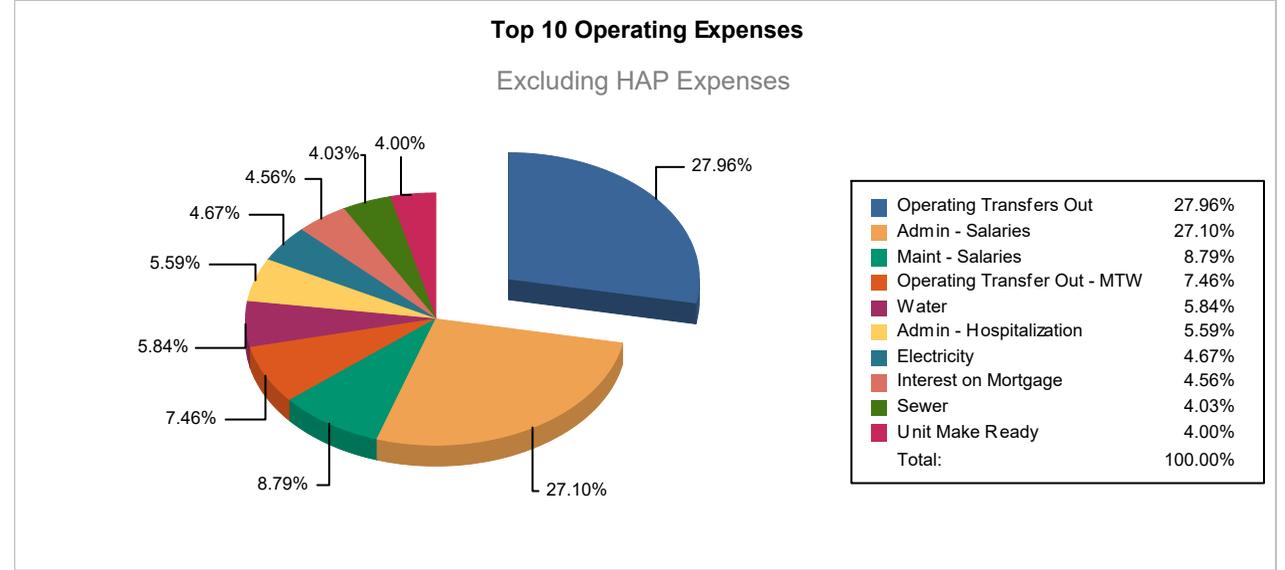
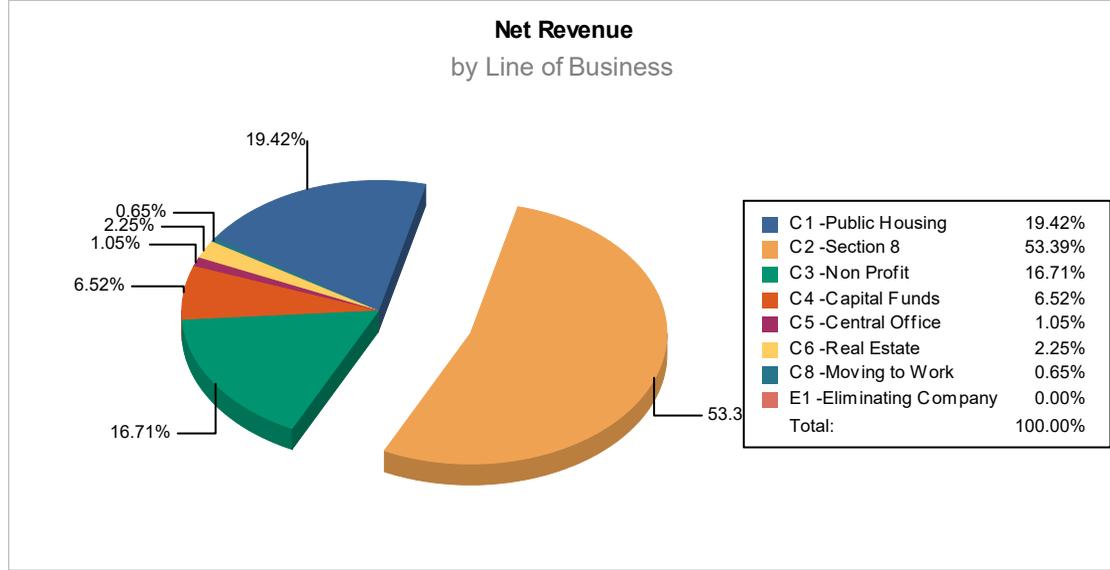
Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total	
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget
<b>Revenue</b>																				
Rental Revenue	865,266	964,679			2,366,090	3,036,256							3,231,356	4,000,935					3,231,356	4,000,935
Bad Debt, Net of Collections	27,501	(8,786)			(2,577)	(81,973)							24,924	(90,759)					24,924	(90,759)
Other Tenant Revenue	(23,073)	18,026			152,537	106,896							129,465	124,922					129,465	124,922
Grants	2,255,414	2,074,694	835,638	801,612	261,252	241,439					94,604	92,850	3,446,907	3,210,595	584,856	1,153,615	(25,433)	(7,358)	4,006,330	4,356,852
HAP Revenue			7,329,467	8,581,452									7,329,467	8,581,452					7,329,467	8,581,452
Miscellaneous Revenue	11,407	26,269		3,808	8,337	15,343	748,000	510,715	78,609	122,256	13,780	26,181	860,133	704,574			(84,041)	(97,932)	776,092	606,642
<b>Net Revenue</b>	<b>3,136,516</b>	<b>3,074,882</b>	<b>8,165,105</b>	<b>9,386,872</b>	<b>2,785,638</b>	<b>3,317,962</b>	<b>748,000</b>	<b>510,715</b>	<b>78,609</b>	<b>122,256</b>	<b>108,384</b>	<b>119,032</b>	<b>15,022,252</b>	<b>16,531,718</b>	<b>584,856</b>	<b>1,153,615</b>	<b>(109,474)</b>	<b>(105,290)</b>	<b>15,497,634</b>	<b>17,580,043</b>
<b>Operating Expense</b>																				
Salaries and Benefits	884,329	1,087,953	379,481	414,536	579,630	785,580	101,767	89,943	854,707	917,329	162,419	216,208	2,962,332	3,511,549		1,078			2,962,332	3,512,627
Supplies and Materials	205,263	170,359			99,493	104,303			3,080	2,725			307,835	277,387					307,835	277,387
Fleet Costs	21,141	13,273	2,452	2,459	4,265	3,982	60	442	4,281	2,826			32,198	22,980					32,198	22,980
Outside Services	1,054,982	631,450	69	144	382,702	377,388	10,510	8,616	19,567	21,622			1,467,831	1,039,220					1,467,831	1,039,220
Utilities	466,682	435,384			266,843	308,021	328	324	12,990	12,292			746,843	756,020			39		746,881	756,020
Protective Services	112,119	35,203	2,005	26	6,815	24,115		117	6,349	24,308		592	127,288	84,360					127,288	84,360
Insurance	22,283	128,067	1,576	11,666	311,149	177,262	4,378	3,648	14,593	12,602	1,675	2,875	355,655	336,121					355,655	336,121
HAP Expense			7,329,341	8,556,384									7,329,341	8,556,384					7,329,341	8,556,384
Other Expenses	153,725	224,302	93,531	140,815	147,246	182,602	26,029	79,172	126,250	193,342	60,343	64,577	607,124	884,811		29,391	(92,638)	(104,852)	514,485	809,350
<b>Total Operating Expense</b>	<b>2,920,523</b>	<b>2,725,990</b>	<b>7,808,455</b>	<b>9,126,029</b>	<b>1,798,143</b>	<b>1,963,253</b>	<b>143,073</b>	<b>182,262</b>	<b>1,041,816</b>	<b>1,187,045</b>	<b>224,437</b>	<b>284,252</b>	<b>13,936,446</b>	<b>15,468,832</b>		<b>30,469</b>	<b>(92,600)</b>	<b>(104,852)</b>	<b>13,843,847</b>	<b>15,394,450</b>
<b>Total Operating Income</b>	<b>215,993</b>	<b>348,891</b>	<b>356,651</b>	<b>260,843</b>	<b>987,495</b>	<b>1,354,709</b>	<b>604,927</b>	<b>328,453</b>	<b>(963,207)</b>	<b>(1,064,789)</b>	<b>(116,054)</b>	<b>(165,221)</b>	<b>1,085,806</b>	<b>1,062,886</b>	<b>584,856</b>	<b>1,123,146</b>	<b>(16,874)</b>	<b>(438)</b>	<b>1,653,787</b>	<b>2,185,593</b>
<b>Non-Operating Income (Expense)</b>																				
Interest Expense	(20,589)	(20,589)			(588,224)	(596,624)		(140)					(608,812)	(617,353)	(34,256)	(34,256)	122,713	99,498	(520,355)	(552,111)
Interest Income	113,211	79,166	6	33	20,652	21,245	84,952	69,558	98	372	6	2	218,925	170,376	11	10	(122,713)	(101,410)	96,223	68,976
Replacement/Extraordinary Item	(181,040)	(94,615)			(140,471)	(138,256)							(321,511)	(233,637)					(321,511)	(233,637)
Other Income (Expense)	(240,469)	(203,144)			156,509	(8,577)		(2,492)		225			(83,960)	(213,988)			25,433	7,358	(58,528)	(206,630)
Management Fees	(460,932)	(437,625)	(234,928)	(275,943)	(178,687)	(256,187)	(441)	(836)	1,040,284	1,179,524	(846)	(1,784)	164,451	207,149	(109,869)	(219,738)	(61,702)	(6,920)	(7,121)	(19,509)
Transfers	416,022	113,136	(414,094)		76,169		(76,169)		24,894		56,238	11,009	83,060	124,145	(83,060)	(109,869)				14,276
<b>Total Non-Operating Income (Expense)</b>	<b>(373,796)</b>	<b>(563,670)</b>	<b>(649,017)</b>	<b>(275,910)</b>	<b>(654,052)</b>	<b>(978,399)</b>	<b>8,342</b>	<b>66,090</b>	<b>1,065,275</b>	<b>1,179,354</b>	<b>55,398</b>	<b>9,226</b>	<b>(547,849)</b>	<b>(563,309)</b>	<b>(227,174)</b>	<b>(363,853)</b>	<b>(36,270)</b>	<b>(1,474)</b>	<b>(811,292)</b>	<b>(928,636)</b>
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>(157,803)</b>	<b>(214,779)</b>	<b>(292,366)</b>	<b>(15,068)</b>	<b>333,443</b>	<b>376,310</b>	<b>613,269</b>	<b>394,543</b>	<b>102,068</b>	<b>114,565</b>	<b>(60,655)</b>	<b>(155,994)</b>	<b>537,957</b>	<b>499,577</b>	<b>357,682</b>	<b>759,293</b>	<b>(53,144)</b>	<b>(1,912)</b>	<b>842,495</b>	<b>1,256,958</b>
<b>Non-Cash Items</b>																				
Depreciation & Amortization	(738,221)	(728,914)	(1,466)	(1,466)	(448,770)	(565,823)	(1,171)	(1,166)	(11,544)	(9,447)	(268)	(268)	(1,201,440)	(1,307,084)					(1,201,440)	(1,307,084)
Non-Oper Income (Expense)	53,105	896,928				(13)	(44,600)	225,264	(53,105)				(44,600)	1,122,178		(760,812)			(44,600)	361,366
<b>Total Non-Cash Items</b>	<b>(685,116)</b>	<b>168,013</b>	<b>(1,466)</b>	<b>(1,466)</b>	<b>(448,770)</b>	<b>(565,836)</b>	<b>(45,771)</b>	<b>224,098</b>	<b>(64,650)</b>	<b>(9,447)</b>	<b>(268)</b>	<b>(268)</b>	<b>(1,246,040)</b>	<b>(184,906)</b>		<b>(760,812)</b>			<b>(1,246,040)</b>	<b>(945,718)</b>
<b>Change In Net Assets</b>	<b>(842,919)</b>	<b>(46,766)</b>	<b>(293,832)</b>	<b>(16,534)</b>	<b>(115,326)</b>	<b>(189,526)</b>	<b>567,498</b>	<b>618,641</b>	<b>37,418</b>	<b>105,118</b>	<b>(60,923)</b>	<b>(156,262)</b>	<b>(708,084)</b>	<b>314,671</b>	<b>357,682</b>	<b>(1,519)</b>	<b>(53,144)</b>	<b>(1,912)</b>	<b>(403,546)</b>	<b>311,239</b>





**San Antonio Housing Authority**  
**Combined Income Statement - Year-To-Date**  
**Period Ending October 31, 2021**  
**Actual Amounts Vs. Approved Budget Comparison**

Account Description	Public Housing		Section 8		Beacon		Real Estate		Central Office		Community Initiatives		Subtotal		Capital Funds		Elim Company		Combined Total		
	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual	Budget	
<b>Revenue</b>																					
Rental Revenue	3,469,914	3,858,716			9,599,152	11,180,140							13,069,067	15,038,856					13,069,067	15,038,856	
Bad Debt, Net of Collections	5,138	(35,145)			(262,839)	(318,045)							(257,701)	(353,190)					(257,701)	(353,190)	
Other Tenant Revenue	(69,610)	72,103			391,129	421,582							321,519	493,686					321,519	493,686	
Grants	8,815,726	8,298,775	4,031,107	3,206,449	1,062,679	965,755					364,168	371,401	14,273,680	12,842,379	4,231,766	4,614,461	(101,292)	(29,433)	18,404,154	17,427,407	
HAP Revenue			30,603,342	34,325,807									30,603,342	34,325,807					30,603,342	34,325,807	
Miscellaneous Revenue	378,188	105,078	247	15,232	52,551	60,660	1,458,357	2,046,518	678,288	489,026	59,233	104,726	2,626,865	2,821,239			(316,224)	(391,728)	2,310,640	2,429,511	
<b>Net Revenue</b>	<b>12,599,355</b>	<b>12,299,527</b>	<b>34,634,696</b>	<b>37,547,488</b>	<b>10,842,673</b>	<b>12,310,091</b>	<b>1,458,357</b>	<b>2,046,518</b>	<b>678,288</b>	<b>489,026</b>	<b>423,401</b>	<b>476,127</b>	<b>60,636,772</b>	<b>65,168,777</b>	<b>4,231,766</b>	<b>4,614,461</b>	<b>(417,516)</b>	<b>(421,162)</b>	<b>64,451,022</b>	<b>69,362,076</b>	
<b>Operating Expense</b>																					
Salaries and Benefits	3,819,020	4,351,813	1,527,213	1,658,145	2,324,820	3,076,947	353,469	359,773	3,533,034	3,669,316	721,876	864,830	12,279,432	13,980,823		4,313			12,279,432	13,985,136	
Supplies and Materials	823,982	681,436	(101)		432,567	475,088			8,208	10,900			1,264,656	1,167,424					1,264,656	1,167,424	
Fleet Costs	63,895	53,090	5,584	9,834	10,007	16,197	546	1,768	5,783	11,303			85,816	92,191					85,816	92,191	
Outside Services	3,201,034	2,525,800	141	577	1,431,121	1,504,023	28,302	34,463	78,095	86,487			4,738,693	4,151,350					4,738,693	4,151,350	
Utilities	1,826,553	1,741,535			1,108,038	1,149,977	831	1,296	54,522	49,167			2,989,944	2,941,974			39		2,989,983	2,941,974	
Protective Services	306,580	140,812	2,005	103	30,494	94,042		468	30,659	97,231		2,368	369,738	335,023					369,738	335,023	
Insurance	455,500	534,885	37,253	55,010	733,837	675,421	11,521	15,836	54,022	63,666	11,662	15,514	1,303,795	1,360,332					1,303,795	1,360,332	
HAP Expense			30,550,979	34,225,537									30,550,979	34,225,537					30,550,979	34,225,537	
Other Expenses	501,859	865,853	379,045	554,501	467,529	661,506	182,438	315,510	395,818	763,076	178,084	255,750	2,104,773	3,416,195		117,565	(347,282)	(419,408)	1,757,491	3,114,352	
<b>Total Operating Expense</b>	<b>10,998,422</b>	<b>10,895,223</b>	<b>32,502,120</b>	<b>36,503,707</b>	<b>6,538,413</b>	<b>7,653,200</b>	<b>577,107</b>	<b>729,114</b>	<b>4,160,142</b>	<b>4,751,144</b>	<b>911,622</b>	<b>1,138,462</b>	<b>55,687,826</b>	<b>61,670,850</b>		<b>121,878</b>	<b>(347,244)</b>	<b>(419,408)</b>	<b>55,340,583</b>	<b>61,373,320</b>	
<b>Total Operating Income</b>	<b>1,600,933</b>	<b>1,404,304</b>	<b>2,132,576</b>	<b>1,043,780</b>	<b>4,304,260</b>	<b>4,656,891</b>	<b>881,250</b>	<b>1,317,405</b>	<b>(3,481,854)</b>	<b>(4,262,118)</b>	<b>(488,220)</b>	<b>(662,335)</b>	<b>4,948,945</b>	<b>3,497,927</b>	<b>4,231,766</b>	<b>4,492,583</b>	<b>(70,273)</b>	<b>(1,753)</b>	<b>9,110,439</b>	<b>7,988,756</b>	
<b>Non-Operating Income (Expense)</b>																					
Interest Expense	(82,724)	(82,724)			(2,012,737)	(2,134,531)		(561)					(2,095,461)	(2,217,816)	(140,599)	(140,599)	489,158	361,225	(1,746,902)	(1,997,189)	
Interest Income	461,860	310,313	79	131	82,040	84,889	339,220	314,999	399	1,490	24	8	883,622	711,829	42	42	(489,158)	(368,874)	394,506	342,997	
Replacement/Extraordinary Item	(582,332)	(378,460)			(480,347)	(553,377)							(1,062,680)	(934,905)					(1,062,680)	(934,905)	
Other Income (Expense)	(808,613)	(812,577)			126,759	(29,898)		(9,968)		900			(681,855)	(851,543)			101,292	29,433	(580,563)	(822,110)	
Management Fees	(1,834,547)	(1,750,498)	(962,404)	(1,103,772)	(745,177)	(1,008,465)	(1,772)	(3,344)	4,011,603	4,717,995	(3,588)	(7,137)	464,115	844,780	(439,477)	(878,953)	(84,163)	(27,680)	(59,524)	(61,854)	
Transfers	1,593,795	452,545	(1,904,393)		160,146		(160,146)		101,402		541,804	44,035	332,608	496,580	(332,608)	(439,477)				57,103	
<b>Total Non-Operating Income (Expense)</b>	<b>(1,252,562)</b>	<b>(2,261,401)</b>	<b>(2,866,718)</b>	<b>(1,103,641)</b>	<b>(2,869,316)</b>	<b>(3,641,382)</b>	<b>177,302</b>	<b>301,126</b>	<b>4,113,403</b>	<b>4,717,317</b>	<b>538,240</b>	<b>36,906</b>	<b>(2,159,650)</b>	<b>(1,951,076)</b>	<b>(912,642)</b>	<b>(1,458,987)</b>	<b>17,129</b>	<b>(5,896)</b>	<b>(3,055,163)</b>	<b>(3,415,958)</b>	
<b>Surplus or Deficit Prior to Non-Cash Items</b>	<b>348,371</b>	<b>(857,097)</b>	<b>(734,141)</b>	<b>(59,860)</b>	<b>1,434,944</b>	<b>1,015,509</b>	<b>1,058,553</b>	<b>1,618,531</b>	<b>631,550</b>	<b>455,198</b>	<b>50,020</b>	<b>(625,429)</b>	<b>2,789,295</b>	<b>1,546,851</b>	<b>3,319,124</b>	<b>3,033,596</b>	<b>(53,144)</b>	<b>(7,649)</b>	<b>6,055,276</b>	<b>4,572,798</b>	
<b>Non-Cash Items</b>																					
Depreciation & Amortization	(2,965,883)	(2,931,395)	(5,865)	(5,865)	(1,622,012)	(2,252,740)	(4,683)	(4,665)	(44,307)	(39,280)	(1,070)	(1,070)	(4,643,819)	(5,235,015)					(4,643,819)	(5,235,015)	
Non-Oper Income (Expense)	52,848	3,587,710			29,256	(53)	(82,305)	901,057	(53,105)				(53,306)	4,488,714		(3,043,249)			(53,306)	1,445,465	
<b>Total Non-Cash Items</b>	<b>(2,913,035)</b>	<b>656,316</b>	<b>(5,865)</b>	<b>(5,865)</b>	<b>(1,592,755)</b>	<b>(2,252,793)</b>	<b>(86,988)</b>	<b>896,392</b>	<b>(97,412)</b>	<b>(39,280)</b>	<b>(1,070)</b>	<b>(1,070)</b>	<b>(4,697,125)</b>	<b>(746,301)</b>		<b>(3,043,249)</b>			<b>(4,697,125)</b>	<b>(3,789,550)</b>	
<b>Change In Net Assets</b>	<b>(2,564,664)</b>	<b>(200,782)</b>	<b>(740,006)</b>	<b>(65,725)</b>	<b>(157,811)</b>	<b>(1,237,284)</b>	<b>971,565</b>	<b>2,514,923</b>	<b>534,137</b>	<b>415,918</b>	<b>48,949</b>	<b>(626,499)</b>	<b>(1,907,829)</b>	<b>800,550</b>	<b>3,319,124</b>	<b>(9,653)</b>	<b>(53,144)</b>	<b>(7,649)</b>	<b>1,358,151</b>	<b>783,248</b>	





**San Antonio Housing Authority**  
**Summarized Combined Balance Sheet**  
**Amounts in Thousands**  
**Period Ending October 31, 2021**

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	Public Housing		Section 8		Beacon		Real Estate Services		Central Office		Community Initiatives		Capital Funds		Eliminating Company		Combined Total		
	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	This Year	Last Year	
<b>Assets</b>																			
<b>Current Assets</b>																			
Cash & Investments, Unrestricted	5,858	9,234	3,563	6,689	18,026	19,904	4,210	2,885	11,352	13,452	206	76					43,215	52,240	
Cash & Investments, Restricted	20,745	13,433	7,717	1,838	18,840	14,965	3,005	1,589	893	300	574	739	3,557	8,858			55,332	41,723	
Accounts Receivable	324	807	165	60	9,303	7,193	325	1,024	2,048	2,970	192	148	1,418	1,674	(7,292)	(7,445)	6,483	6,431	
Prepaid Expenses and Other Current Assets	372	263	6,986	8,091	1,191	825	12	9	134	83	14	5					8,709	9,276	
<b>Total Current Assets</b>	<b>27,300</b>	<b>23,738</b>	<b>18,431</b>	<b>16,678</b>	<b>47,360</b>	<b>42,887</b>	<b>7,553</b>	<b>5,508</b>	<b>14,427</b>	<b>16,805</b>	<b>986</b>	<b>969</b>	<b>4,975</b>	<b>10,532</b>	<b>(7,292)</b>	<b>(7,445)</b>	<b>113,739</b>	<b>109,670</b>	
<b>Fixed Assets</b>																			
Land, Buildings and Equipment	393,902	388,081	800	800	197,966	174,318	66,047	41,587	3,158	3,011	22	41					661,896	607,838	
Construction In Progress	15,564	10,409			16,066	6,081	255	1,261	21	73			28,085	28,060			59,990	45,884	
Accumulated Depreciation	(306,191)	(298,082)	(751)	(733)	(101,368)	(89,666)	(197)	(183)	(2,311)	(2,329)	(20)	(35)					(410,838)	(391,028)	
<b>Total Fixed Assets</b>	<b>103,276</b>	<b>100,408</b>	<b>50</b>	<b>67</b>	<b>112,664</b>	<b>90,732</b>	<b>66,105</b>	<b>42,665</b>	<b>868</b>	<b>756</b>	<b>2</b>	<b>6</b>	<b>28,085</b>	<b>28,060</b>			<b>311,049</b>	<b>262,694</b>	
<b>Other Non-Current Assets</b>																			
Other Non-Current Assets	45,426	36,367			8,904	3,712	46,604	46,716					0	0	(33,241)	(19,944)	67,693	66,852	
<b>Total Other Non-Current Assets</b>	<b>45,426</b>	<b>36,367</b>			<b>8,904</b>	<b>3,712</b>	<b>46,604</b>	<b>46,716</b>					<b>0</b>	<b>0</b>	<b>(33,241)</b>	<b>(19,944)</b>	<b>67,693</b>	<b>66,852</b>	
<b>Deferred Outflow of Resources</b>																			
Deferred Outflow of Resources					2,239	3,482											2,239	3,482	
<b>Total Deferred Outflow of Resources</b>					<b>2,239</b>	<b>3,482</b>											<b>2,239</b>	<b>3,482</b>	
<b>Total Assets &amp; Deferred Outflow of Resources</b>	<b>176,002</b>	<b>160,513</b>	<b>18,480</b>	<b>16,745</b>	<b>171,167</b>	<b>140,813</b>	<b>120,261</b>	<b>94,890</b>	<b>15,295</b>	<b>17,560</b>	<b>988</b>	<b>974</b>	<b>33,060</b>	<b>38,591</b>	<b>(40,533)</b>	<b>(27,390)</b>	<b>494,720</b>	<b>442,697</b>	
<b>Liabilities</b>																			
<b>Current Liabilities</b>																			
Trade Payable & Accruals	2,366	2,555	767	1,082	5,319	4,666	6	5	(67)	431	23	51	2,101	1,601	(2,224)	(2,295)	8,292	8,096	
Other Current Liabilities	4,919	2,272	5,978	3,178	11,635	6,231	1,642	966	1,396	3,579	225	371	2,322	1,869	(5,342)	(5,319)	22,775	13,147	
<b>Total Current Liabilities</b>	<b>7,286</b>	<b>4,827</b>	<b>6,745</b>	<b>4,260</b>	<b>16,954</b>	<b>10,896</b>	<b>1,648</b>	<b>972</b>	<b>1,328</b>	<b>4,010</b>	<b>248</b>	<b>422</b>	<b>4,423</b>	<b>3,470</b>	<b>(7,565)</b>	<b>(7,614)</b>	<b>31,068</b>	<b>21,243</b>	
<b>Non-Current Liabilities</b>																			
Non-Current Long Term Debt	5,647	810	731	1,161	116,373	92,778	45,616	21,903					14,976	17,512	(31,267)	(18,116)	152,076	116,049	
<b>Total Non-Current Liabilities</b>	<b>5,647</b>	<b>810</b>	<b>731</b>	<b>1,161</b>	<b>116,373</b>	<b>92,778</b>	<b>45,616</b>	<b>21,903</b>					<b>14,976</b>	<b>17,512</b>	<b>(31,267)</b>	<b>(18,116)</b>	<b>152,076</b>	<b>116,049</b>	
<b>Total Liabilities</b>	<b>12,933</b>	<b>5,637</b>	<b>7,476</b>	<b>5,421</b>	<b>133,327</b>	<b>103,675</b>	<b>47,265</b>	<b>22,875</b>	<b>1,328</b>	<b>4,010</b>	<b>248</b>	<b>422</b>	<b>19,399</b>	<b>20,982</b>	<b>(38,833)</b>	<b>(25,730)</b>	<b>183,143</b>	<b>137,292</b>	
<b>Equity</b>																			
<b>Equity</b>																			
Invested In Capital Assets	103,276	100,408	50	67	(8,148)	26	64,638	41,199	868	756	2	6	10,865	8,833	26,378	18,120	197,929	169,414	
Restricted Net Assets	20,745	13,433	7,717	1,838	18,840	14,965	3,005	1,589	893	300	574	739	3,557	8,858			55,332	41,723	
Unrestricted Net Assets	39,047	41,034	3,238	9,419	27,148	22,147	5,353	29,227	12,206	12,495	164	(192)	(762)	(81)	(28,079)	(19,780)	58,315	94,268	
<b>Total Equity</b>	<b>163,069</b>	<b>154,876</b>	<b>11,004</b>	<b>11,324</b>	<b>37,840</b>	<b>37,138</b>	<b>72,997</b>	<b>72,015</b>	<b>13,967</b>	<b>13,550</b>	<b>740</b>	<b>552</b>	<b>13,660</b>	<b>17,610</b>	<b>(1,701)</b>	<b>(1,660)</b>	<b>311,577</b>	<b>305,405</b>	
<b>Total Liabilities and Equity</b>	<b>176,002</b>	<b>160,513</b>	<b>18,480</b>	<b>16,745</b>	<b>171,167</b>	<b>140,813</b>	<b>120,261</b>	<b>94,890</b>	<b>15,295</b>	<b>17,560</b>	<b>988</b>	<b>974</b>	<b>33,060</b>	<b>38,591</b>	<b>(40,533)</b>	<b>(27,390)</b>	<b>494,720</b>	<b>442,697</b>	